

BOROUGH OF STRATFORD
COUNTY OF CAMDEN
REPORT OF AUDIT
FOR THE YEAR ENDED DECEMBER 31, 2021

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BOROUGH OF STRATFORD

PART I

REPORT OF AUDIT OF FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2021

INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor and
Members of the Borough Council
Borough of Stratford
Stratford, New Jersey 08084

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying statements of assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the Borough of Stratford, in the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, and the related statements of operations and changes in fund balance - regulatory basis for the years then ended, and the related statement of revenues - regulatory basis, statement of expenditures - regulatory basis, and statement of general fixed asset group of accounts - regulatory basis for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Borough's basic financial statements as listed in the table of contents.

Unmodified Opinions on Regulatory Basis of Accounting

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the assets, liabilities, reserves and fund balance - regulatory basis of the various funds of the Borough of Stratford, in the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, and the results of its operations and changes in fund balance - regulatory basis of such funds for the years then ended, and the revenues - regulatory basis and expenditures - regulatory basis of the various funds, and general fixed asset group of accounts - regulatory basis, for the year ended December 31, 2021, in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, as described in note 1.

Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

In our opinion, because of the significance of the matter discussed in the *Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America* section of our report, the accompanying financial statements referred to above do not present fairly the financial position of the Borough of Stratford, in the County of Camden, State of New Jersey, as of December 31, 2021 and 2020, or the results of its operations and changes in fund balance for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions on Regulatory Basis of Accounting

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of the Borough and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on Accounting Principles Generally Accepted in the United States of America

As described in note 1 to the financial statements, the financial statements are prepared by the Borough on the basis of the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey. The effects on the financial statements of the variances between the regulatory basis of accounting described in note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material and pervasive.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the financial reporting provisions of the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Borough's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Borough's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Borough's basic financial statements. The accompanying supplemental statements and schedules presented for the various funds, as listed in the table of contents, are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, and are not a required part of the basic financial statements.

The accompanying supplemental statements and schedules presented for the various funds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplemental statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 28, 2022 on our consideration of the Borough of Stratford's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Borough of Stratford's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Borough of Stratford's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants



Certified Public Accountant
Registered Municipal Accountant

Voorhees, New Jersey
June 28, 2022

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITOR'S REPORT

The Honorable Mayor and
Members of the Borough Council
Borough of Stratford
Stratford, New Jersey 08084

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and the audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, of the Borough of Stratford, in the County of Camden, State of New Jersey, as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Borough's basic financial statements, and have issued our report thereon dated June 28, 2022. That report indicated that the Borough of Stratford's financial statements were not prepared in accordance with accounting principles generally accepted in the United States of America, but were prepared on a regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Borough's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Borough's internal control. Accordingly, we do not express an opinion on the effectiveness of the Borough's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, in considering the entity’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants



Certified Public Accountant
Registered Municipal Accountant

Voorhees, New Jersey
June 28, 2022

BOROUGH OF STRATFORD
CURRENT FUND

Statements of Assets, Liabilities, Reserves and Fund Balance -- Regulatory Basis
As of December 31, 2021 and 2020

ASSETS:	Ref.	<u>2021</u>	<u>2020</u>
Regular Fund:			
Cash	SA-1	\$ 1,529,104.99	\$ 1,633,862.79
Change Funds	SA-3	<u>120.00</u>	<u>120.00</u>
		<u>1,529,224.99</u>	<u>1,633,982.79</u>
Receivables and Other Assets with Full Reserves:			
Delinquent Property Taxes Receivable	SA-5	288,427.92	268,102.19
Tax Title Liens Receivable	SA-6	7,142.17	6,385.16
Maintenance Liens Receivable	SA-7	1,662.54	2,052.54
Revenue Accounts Receivable	SA-8	26,835.62	15,250.11
Property Acquired for Taxes (at Assessed Valuation)	SA-9	613,700.00	613,700.00
Interfund Accounts Receivable:			
Due from Animal Control Fund	SB-2	1.50	2.39
Due from Trust - Other Fund	SB-7	17,294.49	117,839.81
Due from General Capital Fund	SC-4	54.60	76.79
Due from Sewer Utility Operating Fund	SD-8	<u>0.20</u>	<u>0.20</u>
		<u>955,118.84</u>	<u>1,023,409.19</u>
Deferred Charges:			
Emergency Authorization	A-3	25,000.00	
Special Emergency Authorizations (40A:4-55)	SA-10	<u>65,000.00</u>	<u>125,000.00</u>
		<u>90,000.00</u>	<u>125,000.00</u>
Total Regular Fund		<u>2,574,343.83</u>	<u>2,782,391.98</u>
Federal and State Grant Fund:			
Cash	SA-1	166,761.85	1,905.67
Due from Trust - Other Fund	SB-10	2,872.50	
Federal and State Grants Receivable	SA-24	<u>502,108.71</u>	<u>573,733.88</u>
Total Federal and State Grant Fund		<u>671,743.06</u>	<u>575,639.55</u>
Total Assets		<u>\$ 3,246,086.89</u>	<u>\$ 3,358,031.53</u>

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND

Statements of Assets, Liabilities, Reserves and Fund Balance -- Regulatory Basis
As of December 31, 2021 and 2020

LIABILITIES, RESERVES AND FUND BALANCE:	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
Regular Fund:			
Liabilities:			
Appropriation Reserves	A-3, SA-11	\$ 341,255.25	\$ 404,665.51
Reserve for Encumbrances	A-3, SA-11	82,528.82	28,403.11
Due to Bank	SA-1	0.87	0.60
Due to State of New Jersey - Veterans' and Senior Citizens' Deductions	SA-12	8,984.43	9,894.11
Prepaid Taxes	SA-13	200,882.24	139,205.81
Tax Overpayments	SA-14	6,665.59	5,948.73
Due to County - Added and Omitted Taxes	SA-16	599.39	1,300.97
Due to County - Brandywine PILOT	SA-17	18,502.50	12,362.83
Reserve for Whitman Ave Townhouses	SA-21	7,559.41	7,581.94
Reserve for Master Plan	SA-22	10,005.80	11,822.55
Accounts Payable	SA-23		845.00
		<u>676,984.30</u>	<u>622,031.16</u>
Reserves for Receivables and Other Assets		955,118.84	1,023,409.19
Fund Balance	A-1	<u>942,240.69</u>	<u>1,136,951.63</u>
Total Regular Fund		<u>2,574,343.83</u>	<u>2,782,391.98</u>
Federal and State Grant Fund:			
Reserve for Federal and State Grants - Unappropriated	SA-25	365,102.22	
Reserve for Encumbrances	SA-26	14,331.05	29,951.47
Reserve for Federal and State Grants - Appropriated	SA-26	<u>292,309.79</u>	<u>545,688.08</u>
Total Federal and State Grant Fund		<u>671,743.06</u>	<u>575,639.55</u>
Total Liabilities, Reserves and Fund Balance		<u>\$ 3,246,086.89</u>	<u>\$ 3,358,031.53</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
CURRENT FUND

Statements of Operations and Changes in Fund Balance -- Regulatory Basis
For the Years Ended December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
<u>Revenue and Other Income Realized</u>		
Surplus Utilized	\$ 782,000.00	\$ 606,225.00
Miscellaneous Revenues Anticipated	1,801,633.59	2,028,818.29
Receipts from Delinquent Taxes	237,893.35	493,375.52
Receipts from Current Taxes	18,142,925.84	17,874,829.80
Non-Budget Revenues	113,973.39	110,866.29
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	305,725.66	219,054.06
Reserve for Tax Revaluation Cancelled		4,711.00
Reserve for Tax Map Cancelled		25.43
Liquidation of Reserves for:		
Due from Animal Control Fund	0.89	6.54
Due from Trust - Other Fund	100,545.32	
Due from General Capital Fund	22.19	131.98
Due from Sewer Utility Operating Fund	0.20	96.80
Total Income	<u>21,484,720.43</u>	<u>21,338,140.71</u>
<u>Expenditures</u>		
Budget and Emergency Appropriations:		
Operations Within "CAPS":		
Salaries and Wages	2,436,413.13	2,332,163.68
Other Expenses	2,171,866.97	2,074,395.60
Deferred Charges and Statutory Expenditures Within "CAPS"	721,012.62	678,374.41
Operations Excluded from "CAPS":		
Salaries and Wages	189,961.33	144,931.85
Other Expenses	319,859.96	227,925.51
Capital Improvements Excluded from "CAPS"	56,000.00	329,000.00
Municipal Debt Service Excluded from "CAPS"	715,850.57	696,821.73
Deferred Charges Excluded from "CAPS"	60,000.00	64,000.00
County Taxes Payable	3,573,132.54	3,556,882.20
County Share of Added and Omitted Taxes	599.39	1,300.97
County Share of Brandywine PILOT		6,139.67
Local School District Taxes Payable	7,899,544.00	7,770,849.00
Regional High School Taxes	2,720,443.50	2,758,207.51
Open Space Trust Fund Tax Payable	57,247.36	57,247.36
Due to State of New Jersey - Prior Year Veteran and Senior Citizens' Deduction Disallowed by Collector	500.00	1,500.00
Creation of Reserves for:		
Interfund Advances in the Current Year:		
Due from Trust - Other Fund		100,277.48
Total Expenditures	<u>20,922,431.37</u>	<u>20,800,016.97</u>

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
 Statements of Operations and Changes in Fund Balance -- Regulatory Basis
 For the Years Ended December 31, 2021 and 2020

	<u>2021</u>	<u>2020</u>
Excess in Revenue	\$ 562,289.06	\$ 538,123.74
Adjustments to Income before Surplus:		
Expenditures included above which are by Statute Deferred		
Charges to Budget of Succeeding Year	<u>25,000.00</u>	<u>25,000.00</u>
Statutory Excess to Fund Balance	587,289.06	563,123.74
<u>Fund Balance</u>		
Balance January 1	<u>1,136,951.63</u>	<u>1,180,052.89</u>
	1,724,240.69	1,743,176.63
Decreased by:		
Utilization as Anticipated Revenue	<u>782,000.00</u>	<u>606,225.00</u>
Balance December 31	<u>\$ 942,240.69</u>	<u>\$ 1,136,951.63</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Revenues -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Anticipated</u>		<u>Realized</u>	<u>Excess or (Deficit)</u>
	<u>Budget</u>	<u>Special N.J.S. 40A:4-87</u>		
Surplus Anticipated	\$ 782,000.00		\$ 782,000.00	
Miscellaneous Revenues:				
Local Revenues:				
Licenses:				
Alcoholic Beverages	5,000.00		5,000.00	
Other	10,000.00		3,328.00	\$ (6,672.00)
Fees and Permits	85,000.00		75,282.30	(9,717.70)
Fines and Costs:				
Municipal Court	290,000.00		243,095.04	(46,904.96)
Interest and Costs on Taxes	80,000.00		63,150.41	(16,849.59)
Interest on Investments and Deposits	9,500.00		3,877.56	(5,622.44)
Total Local Revenues	479,500.00		393,733.31	(85,766.69)
State Aid Without Offsetting Appropriations:				
Energy Receipts Tax (P.L. 1997, Chapter 162 & 167)	720,632.00		720,632.00	
Total State Aid Without Offsetting Appropriations	720,632.00		720,632.00	
Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Interlocal Municipal Service Agreements Offset With Appropriations				
Shared Services School Resource Officer	49,000.00		65,160.75	16,160.75
Total Interlocal Municipal Service Agreement Offset with Appropriations	49,000.00		65,160.75	16,160.75
Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Public and Private Revenues Offset with Appropriations:				
Alcohol Education and Rehabilitation Grant		\$ 5,907.17	5,907.17	
Body Armor Replacement Fund	1,543.51		1,543.51	
Body Worn Camera	55,026.00		55,026.00	
Camden County Open Space Preservation Trust Fund:				
Vassar Avenue Sports Complex		25,000.00	25,000.00	
Camden County DWI Task Force	46,750.00		46,750.00	
Clean Communities Program		14,140.52	14,140.52	
Distracted Driver Statewide Crackdown		5,940.00	5,940.00	
Drive Sober or Get Pulled Over -- Year-End Crackdown		6,000.00	6,000.00	
Drunk Driving Enforcement Fund	12,619.16		12,619.16	
DWI Sobriety Checkpoint		2,970.00	2,970.00	
Municipal Alliance Against Drug and Alcohol Abuse		11,490.00	11,490.00	
Pedestrian Safety Education & Enforcement Fund		16,775.00	16,775.00	
Recycling Tonnage Grant	8,481.48		8,481.48	
Safe and Secure Community Program - P.L. 1994, Chapter 220	16,200.00		16,200.00	
South Jersey Grant First Responders		5,000.00	5,000.00	
Total Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Public and Private Revenues Offset with Appropriations	140,620.15	93,222.69	233,842.84	
Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Other Special Items:				
Property Maintenance	12,870.00		12,870.00	
Library Property Maintenance	4,225.00		6,875.00	2,650.00
Delaware River Port Authority	15,000.00		15,000.00	
Conrail Property Maintenance	3,300.00		3,300.00	
Cable Television Franchise Fees	24,284.85		24,284.85	
Contributions from Rowan University	50,000.00		50,000.00	
Payments In Lieu of Taxes - Jefferson Hospital	152,500.00		152,500.00	
Payments In Lieu of Taxes - Stratford Square	123,434.84		123,434.84	

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Revenues -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Anticipated</u>		<u>Realized</u>	<u>Excess or (Deficit)</u>
	<u>Budget</u>	<u>Special N.J.S. 40A:4-87</u>		
Total Special Items of General Revenue Anticipated with Prior Written Consent of Director of Local Government Services - Other Special Items	\$ 385,614.69		\$ 388,264.69	\$ 2,650.00
Total Miscellaneous Revenues Anticipated	1,775,366.84	\$ 93,222.69	1,801,633.59	(66,955.94)
Receipts from Delinquent Taxes	250,000.00		237,893.35	(12,106.65)
Amount to be Raised by Taxes for Support of Municipal Budget:				
Local Tax for Municipal Purposes including Reserve for Uncollected Taxes	4,053,853.96		4,203,564.03	149,710.07
Minimum Library Tax	149,709.52		149,709.52	
Total Amount to be Raised by Taxes for Support of Municipal Budget	4,203,563.48		4,353,273.55	149,710.07
Total General Revenues	7,010,930.32	93,222.69	7,174,800.49	70,647.48
Non-Budget Revenues			113,973.39	113,973.39
Total Revenues	<u>\$ 7,010,930.32</u>	<u>\$ 93,222.69</u>	<u>\$ 7,288,773.88</u>	<u>\$ 184,620.87</u>

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Revenues -- Regulatory Basis
For the Year Ended December 31, 2021

Analysis of Realized Revenues

Allocation of Current Tax Collections:			
Revenue from Collections		\$	18,142,925.84
Allocated to:			
Schools, County Taxes and Open Space Trust Fund			<u>14,245,152.29</u>
Balance for Support of Municipal Budget Appropriations			3,897,773.55
Add: Appropriation "Reserve for Uncollected Taxes"			<u>455,500.00</u>
Amount for Support of Municipal Budget Appropriations		\$	<u><u>4,353,273.55</u></u>
Receipts from Delinquent Taxes:			
Delinquent Tax Collections		\$	237,893.35
Tax Title Lien Collections			<u>-</u>
		\$	<u><u>237,893.35</u></u>
Licenses -- Other:			
Clerk:			
Mercantile License	\$	3,226.00	
Registrar of Vital Statistics:			
Marriage/ Civil Union Licenses			<u>102.00</u>
			<u><u>\$ 3,328.00</u></u>
Fees and Permits:			
Registrar of Vital Statistics:			
Birth Certificates	\$	15,689.00	
Death Certificates		1,690.00	
Vital Statistics Direct State of NJ		600.00	
Marriage/ Domestic Partnership Certificate Copies		<u>630.00</u>	
		\$	18,609.00
Clerk:			
Food Permit	115.00		
Machine Copies			
Miscellaneous Fees	655.00		
Planning Applications			
OPRA Requests	21.30		
Rental Registrations	7,500.00		
Sign Permit	8,062.00		
Street Opening Permits	40,300.00		
200 Foot Search	10.00		
Zoning Fees	<u>10.00</u>		
			<u>56,673.30</u>
		\$	<u><u>75,282.30</u></u>
Interest Earned on Investments and Deposits:			
Revenue Accounts Receivable:			
Collections by Treasurer		\$	2,492.52
Due from Animal Control Fund			23.19
Due from Trust - Other Fund			661.09
Due from General Capital Fund			<u>700.76</u>
		\$	<u><u>3,877.56</u></u>

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Revenues -- Regulatory Basis
For the Year Ended December 31, 2021

Analysis of Non-Budget Revenues

Miscellaneous Revenues not Anticipated:

Treasurer:

Receipts:

Administration Fees	\$ 19,075.76
CARES Act	17,227.15
Donations	15,811.75
Insurance Dividends	8,105.50
Marriage and Civil Unions	200.00
Miscellaneous Refunds and Cancellations	4,138.90
Payment in Lieu of Taxes	60.00
Police Fees and Permits	1,746.00
Property Board Up	500.00
Recycling Fees	15,299.65
Sale of Assets	768.68
State Motor Vehicle Inspections	1,050.00
Vacant Property Registrations	<u>29,600.00</u>

\$ 113,583.39

Collections made by Collector:

Maintenance Liens

390.00

\$ 113,973.39

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>			<u>Unexpended Balance Canceled</u>
			<u>Expended</u>	<u>Encumbered</u>	<u>Reserved</u>	
OPERATIONS -- WITHIN "CAPS"						
General Government Functions:						
General Administration:						
Salaries and Wages	\$ 186,210.44	\$ 183,210.44	\$ 181,248.36		\$ 1,962.08	
Other Expenses	32,252.00	32,852.00	28,719.49	\$ 328.56	3,803.95	
Elections:						
Other Expenses	5,200.00	5,030.00	5,029.35		0.65	
Financial Administration (Treasury):						
Salaries and Wages	69,739.64	66,367.69	66,367.69			
Other Expenses	7,300.00	7,300.00	4,682.02		2,617.98	
Audit Services:						
Other Expenses	39,100.00	39,100.00	39,100.00			
Collection of Taxes						
Salaries and Wages	73,529.35	73,108.65	73,108.65			
Other Expenses	10,800.00	10,800.00	6,539.22	53.19	4,207.59	
Assessment of Taxes:						
Salaries and Wages	22,568.32	21,426.12	21,426.12			
Other Expenses	9,550.00	9,550.00	8,174.00		1,376.00	
Legal Services and Costs						
Salaries and Wages	14,688.00	14,688.00	14,280.00		408.00	
Other Expenses	76,000.00	96,000.00	79,072.77	5,062.50	11,864.73	
Engineering Services and Costs						
Other Expenses	12,000.00	15,000.00	12,568.75		2,431.25	
Municipal Court						
Salaries and Wages	116,394.73	116,394.73	106,848.94		9,545.79	
Other Expenses	38,800.00	38,800.00	23,401.39	551.03	14,847.58	
Public Defender						
Salaries and Wages	10.00	10.00			10.00	
Land Use Administration:						
Municipal Land Use Law (N.J.S.. 40:55D-1)						
Planning Board						
Salaries and Wages	12,633.17	12,633.17	11,671.58		961.59	
Other Expenses	7,000.00	7,000.00	4,087.75	126.18	2,786.07	

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>			<u>Unexpended Balance Canceled</u>
			<u>Expended</u>	<u>Encumbered</u>	<u>Reserved</u>	
OPERATIONS -- WITHIN "CAPS" (CONT'D)						
Insurance:						
Other Insurance Premiums	\$ 124,000.00	\$ 121,683.99	\$ 107,176.50	\$ 9,507.49	\$ 5,000.00	
Worker Compensation Insurance	52,389.00	52,389.00	52,389.00			
Group Insurance for Employees	592,000.00	592,000.00	546,018.14	4,881.30	41,100.56	
Health Benefits Waivers	18,000.00	16,250.00	16,250.00			
Public Safety Functions:						
Police						
Salaries and Wages	1,783,789.48	1,783,789.48	1,672,066.44		111,723.04	
Other Expenses	101,790.00	101,790.00	75,585.52	6,943.35	19,261.13	
Office of Emergency Management						
Other Expenses	5,350.00	5,350.00	3,324.85		2,025.15	
Aid to Volunteer Ambulance Companies						
Fire	38,000.00	21,112.24	16,126.57	3,065.61	1,920.06	
Fire						
Fire Hydrant Service	55,000.00	55,000.00	46,312.03	4,891.32	3,796.65	
Fire Department	47,500.00	47,500.00	35,607.70	11,555.44	336.86	
Uniform Fire Safety and Inspection Act						
Other Expenses	1,800.00	1,800.00	1,668.50		131.50	
Public Work Functions:						
Public Works Department:						
Salaries and Wages	147,198.10	147,198.10	138,687.91		8,510.19	
Other Expenses	18,900.00	18,900.00	12,506.05	2,589.36	3,804.59	
Solid Waste Collection						
Other Expenses	374,749.74	374,749.74	337,136.81	1,785.66	35,827.27	
Public Buildings and Grounds						
Other Expenses	23,650.00	24,800.00	21,415.60	135.44	3,248.96	
Shade Tree Commission						
Other Expenses	3,000.00					
Maintenance of Motor Vehicles:						
Other Expenses	36,000.00	37,000.00	34,235.89	2,512.50	251.61	

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>			<u>Unexpended Balance Canceled</u>
			<u>Expended</u>	<u>Encumbered</u>	<u>Reserved</u>	
OPERATIONS -- WITHIN "CAPS" (CONT'D)						
Health and Human Services Functions:						
Board of Health						
Salaries and Wages	\$ 16,586.75	\$ 16,586.75	\$ 14,613.75		\$ 1,973.00	
Other Expenses	1,600.00	1,600.00	302.00	\$ 73.50	1,224.50	
Environmental Commission (N.J.S.. 40:56A-1)						
Other Expenses	2,500.00	2,500.00	2,490.24		9.76	
Utility Expenses and Bulk Purchases:						
Electricity	45,000.00	45,000.00	36,882.95		8,117.05	
Street Lighting	22,000.00	22,000.00	19,694.98		2,305.02	
Telephone	19,700.00	19,700.00	14,427.54	2,887.56	2,384.90	
Water	3,000.00	3,000.00	2,362.86	261.93	375.21	
Gas (Natural or Propane)	14,000.00	14,000.00	10,913.69		3,086.31	
Sewerage Processing and Disposal	1,810.00	1,810.00	1,413.30		396.70	
Gasoline	50,300.00	51,300.00	43,329.91	3,992.26	3,977.83	
Landfill / Solid Waste Disposal Costs:						
Solid Waste Disposal	265,000.00	265,000.00	236,189.23	21,324.64	7,486.13	
Other Common Operating Functions (Unclassified)						
Compensated Absences	1,000.00	1,000.00	1,000.00			
Celebration of Public Events, Anniversaries or Holiday						
Other Expenses	12,900.00	14,200.00	14,106.88		93.12	
Total Operations Including Contingent - within "CAPS"	4,612,288.72	4,608,280.10	4,200,560.92	82,528.82	325,190.36	
Detail:						
Salaries and Wages	2,444,347.98	2,436,413.13	2,301,319.44		135,093.69	
Other Expenses (Including Contingent)	2,167,940.74	2,171,866.97	1,899,241.48	82,528.82	190,096.67	

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Budget</u>	<u>Budget After Modification</u>	<u>Expended</u>	<u>Paid or Charged</u>		<u>Unexpended Balance Canceled</u>
				<u>Encumbered</u>	<u>Reserved</u>	
DEFERRED CHARGES AND STATUTORY EXPENDITURES						
MUNICIPAL -- WITHIN "CAPS"						
Statutory Expenditures:						
Contribution to:						
Public Employees Retirement System	\$ 108,211.00	\$ 108,211.00	\$ 108,211.00			
Police and Firemen's Retirement System of N.J.	422,283.00	422,283.00	422,283.00			
Defined Contribution Retirement Program	10.00	10.00			\$ 10.00	
Unemployment Compensation Insurance	1,500.00	5,508.62	1,162.07		4,346.55	
Social Security System (O.A.S.I.)	185,000.00	185,000.00	179,894.81		5,105.19	
	<u>717,004.00</u>	<u>721,012.62</u>	<u>711,550.88</u>		<u>9,461.74</u>	
Total Deferred Charges and Statutory Expenditures Municipal -- Within "CAPS"	<u>717,004.00</u>	<u>721,012.62</u>	<u>711,550.88</u>		<u>9,461.74</u>	
Total General Appropriations for Municipal Purposes -- Within "CAPS"	<u>5,329,292.72</u>	<u>5,329,292.72</u>	<u>4,912,111.80</u>	<u>\$ 82,528.82</u>	<u>334,652.10</u>	
OPERATIONS -- EXCLUDED FROM "CAPS"						
Maintenance of Free Public Library						
Other Expenses	149,709.52	149,709.52	149,709.52			
Municipal Court - Court Baliff						
Salaries and Wages	8,500.00	8,500.00	8,485.67		14.33	
Municipal Court - Court Security						
Salaries and Wages	8,500.00	8,500.00	8,480.89		19.11	
	<u>166,709.52</u>	<u>166,709.52</u>	<u>166,676.08</u>		<u>33.44</u>	
Total Other Operations - Excluded from "CAPS"	<u>166,709.52</u>	<u>166,709.52</u>	<u>166,676.08</u>		<u>33.44</u>	
Interlocal Municipal Service Agreements:						
School Resource Officer	76,000.00	76,000.00	69,830.29		6,169.71	
	<u>76,000.00</u>	<u>76,000.00</u>	<u>69,830.29</u>		<u>6,169.71</u>	
Total Interlocal Municipal Service Agreements	<u>76,000.00</u>	<u>76,000.00</u>	<u>69,830.29</u>		<u>6,169.71</u>	

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	<u>Budget</u>	<u>Budget After Modification</u>	<u>Paid or Charged</u>		<u>Unexpended Balance Canceled</u>
			<u>Expended</u>	<u>Encumbered</u>	
OPERATIONS -- EXCLUDED FROM "CAPS" (CONT'D)					
Additional Appropriations Offset by Revenues (N.J.S. 40A:4-45.3h):					
PILOT to Stratford School District	\$ 24,532.76	\$ 24,532.76	\$ 24,532.76		
PILOT to Camden County	6,139.67	6,139.67	6,139.67		
Total Additional Appropriations Offset by Revenues	30,672.43	30,672.43	30,672.43		
Public and Private Programs Offset by Revenues:					
Alcohol Education and Rehabilitation (N.J.S. 40A:4-87, \$5,097.17+)		5,907.17	5,907.17		
Body Armor Replacement Fund	1,543.51	1,543.51	1,543.51		
Body Worn Camera	55,026.00	55,026.00	55,026.00		
Camden County Open Space Preservation Trust Fund:					
Vassar Avenue Sports Complex (N.J.S. 40A:4-87, \$25,000.00+)		25,000.00	25,000.00		
Camden County DWI Task Force	46,750.00	46,750.00	46,750.00		
Clean Communities Program (N.J.S. 40A:4-87, \$14,140.52+)		14,140.52	14,140.52		
Distracted Driver Statewide Crackdown (N.J.S. 40A:4-87, \$5,940.00+)		5,940.00	5,940.00		
Drive Sober or Get Pulled Over --					
Year-End Crackdown (N.J.S. 40A:4-87, \$6,000.00+)		6,000.00	6,000.00		
Drunk Driving Enforcement Fund	12,619.16	12,619.16	12,619.16		
DWI Sobriety Checkpoint (N.J.S. 40A:4-87, \$2,970.00+)		2,970.00	2,970.00		
Municipal Alliance Against Drug and Alcohol Abuse - Matching Funds	2,596.50	2,596.50	2,596.50		
Municipal Alliance Against Drug and Alcohol Abuse (N.J.S. 40A:4-87, \$11,940.00+)		11,490.00	11,490.00		
Pedestrian Safety Education & Enforcement Fund (N.J.S. 40A:4-87, \$16,775.00+)		16,775.00	16,775.00		
Recycling Tonnage Grant	8,481.48	8,481.48	8,481.48		
Safe and Secure Grant Program	16,200.00	16,200.00	16,200.00		
South Jersey Gas First Responders (N.J.S. 40A:4-87, \$5,000.00+)		5,000.00	5,000.00		
Total Public and Private Programs Offset by Revenues	143,216.65	236,439.34	236,439.34		
Total Operations -- Excluded from "CAPS"	416,598.60	509,821.29	503,618.14	\$ 6,203.15	
Detail:					
Salaries and Wages	152,369.16	189,961.33	183,758.18	6,203.15	
Other Expenses	264,229.44	319,859.96	319,859.96		

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	Budget	Budget After Modification	Paid or Charged			Unexpended Balance Canceled
			Expended	Encumbered	Reserved	
CAPITAL IMPROVEMENTS -- EXCLUDED FROM "CAPS"						
Capital Improvement Fund (N.J.S. 40A:4-47 \$25,000.00+)	\$ 30,000.00	\$ 55,000.00	\$ 55,000.00			
Capital Outlay -- Computers	1,000.00	1,000.00	600.00		\$ 400.00	
Total Capital Improvement Excluded from "CAPS"	31,000.00	56,000.00	55,600.00		400.00	
MUNICIPAL DEBT SERVICE -- EXCLUDED FROM "CAPS"						
Payment of Bond Anticipation Notes and Capital Notes	673,539.00	673,539.00	673,539.00			
Interest on Notes	45,000.00	45,000.00	42,311.57			\$ 2,688.43
Total Municipal Debt Service -- Excluded from "CAPS"	718,539.00	718,539.00	715,850.57			2,688.43
DEFERRED CHARGES - Municipal - Excluded from "CAPS"						
Special Emergency Authorizations	60,000.00	60,000.00	60,000.00			
Total Deferred Charges - Municipal -- Excluded from "CAPS"	60,000.00	60,000.00	60,000.00			
Total General Appropriations for Municipal Purposes -- Excluded from "CAPS"	1,226,137.60	1,344,360.29	1,335,068.71		6,603.15	2,688.43
Subtotal General Appropriations	6,555,430.32	6,673,653.01	6,247,180.51	\$ 82,528.82	341,255.25	2,688.43
Reserve for Uncollected Taxes	455,500.00	455,500.00	455,500.00			
Total General Appropriations (Carried Forward)	\$ 7,010,930.32	\$ 7,129,153.01	\$ 6,702,680.51	\$ 82,528.82	\$ 341,255.25	\$ 2,688.43

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Expenditures -- Regulatory Basis
For the Year Ended December 31, 2021

	Budget	Budget After Modification	Paid or Charged			Unexpended Balance Canceled
			Expended	Encumbered	Reserved	
Total General Appropriations (Brought Forward)	<u>\$ 7,010,930.32</u>	<u>\$ 7,129,153.01</u>	<u>\$ 6,702,680.51</u>	<u>\$ 82,528.82</u>	<u>\$ 341,255.25</u>	<u>\$ 2,688.43</u>
Appropriated by N.J.S. 40A:4-87		\$ 93,222.69				
Appropriated by Emergency N.J.S. 40A:4-47		25,000.00				
Budget		<u>7,010,930.32</u>				
		<u>\$ 7,129,153.01</u>				
Refunds:						
Receipts			\$ (21,538.10)			
Reserve for Federal and State Grants -- Appropriated			233,842.84			
Due Trust - Other Fund:						
Reserve for Compensated Absence Payable			1,000.00			
Reserve for Municipal Alliance Grant			2,596.50			
Due General Capital Fund			55,000.00			
Deferred Charges						
Special Emergencies			60,000.00			
Due to Camden County - PILOT			6,139.67			
Reserve for Uncollected Taxes			455,500.00			
Disbursements			<u>5,910,139.60</u>			
			<u>\$ 6,702,680.51</u>			

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
TRUST FUNDS
 Statements of Assets, Liabilities and Reserves -- Regulatory Basis
 As of December 31, 2021 and 2020

	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
ASSETS:			
Animal Control Fund:			
Cash	SB-1	\$ 15,026.87	\$ 18,179.41
Due from Borough Clerk	SB-4	1,425.00	
		<u>16,451.87</u>	<u>18,179.41</u>
Open Space Trust Fund:			
Cash	SB-1	40,896.94	65,512.00
Other Funds:			
Cash	SB-1	715,401.20	602,044.80
Community Development Block Grants Receivable	SB-6		243,538.00
Total Other Funds		<u>715,401.20</u>	<u>845,582.80</u>
Total Assets		<u>\$ 772,750.01</u>	<u>\$ 929,274.21</u>

(Continued)

BOROUGH OF STRATFORD
TRUST FUNDS
 Statements of Assets, Liabilities and Reserves -- Regulatory Basis
 As of December 31, 2021 and 2020

	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
LIABILITIES AND RESERVES:			
Animal Control Fund:			
Due to Current Fund	SB-2	\$ 1.50	\$ 2.39
Due to State of New Jersey -- Registration Fees	SB-3	2.40	1.20
Reserve for Animal Control Fund Expenditures	SB-4	16,012.97	16,405.71
Reserve for Encumbrances	SB-4	435.00	1,770.11
Total Animal Control Fund		<u>16,451.87</u>	<u>18,179.41</u>
Open Space Trust Fund:			
Reserve for Parks Open Space Expenditures	SB-5	36,282.39	62,878.74
Reserve for Encumbrances	SB-5	4,614.55	2,633.26
Total Open Space Trust Fund		<u>40,896.94</u>	<u>65,512.00</u>
Other Funds:			
Due Current Fund	SB-7	17,294.49	117,839.81
Due Federal and State Grant Fund	SB-10	2,872.50	
Payroll Deductions Payable	SB-8	30,680.70	33,433.07
Due to State of New Jersey -- DCA Fees	SB-9	1,242.08	1,460.48
Reserve for Encumbrances	SB-10	23,812.43	43,270.58
Miscellaneous Trust Reserves:			
Compensated Absences	SB-10	45,186.00	48,931.67
Dedicated Funds Collected for Penalties	SB-10	4,428.20	2,178.20
Developers' Escrow	SB-10	31,432.51	71,122.71
Economic Development Commission	SB-10	204.05	204.05
Green Team	SB-10	1,005.11	1,005.11
Historical Preservation	SB-10	1,833.07	642.18
Municipal Alliance Grant	SB-10	29,858.32	32,026.72
Outside Liens Redemption	SB-10	11,389.79	5,136.79
Outside Premiums - 2017 Sale	SB-10		54,200.00
Outside Premiums - 2018 Sale	SB-10		10,100.00
Outside Premiums - 2019 Sale	SB-10	69,100.00	111,400.00
Outside Premiums - 2020 Sale	SB-10	37,900.00	165,900.00
Outside Premiums - 2021 Sale	SB-10	246,300.00	
Outside Police Employment	SB-10	93,308.32	87,529.42
Parking Offense Adjudication Act	SB-10	498.00	448.00
Police Training	SB-10	8,127.03	7,700.82
Public Defender	SB-10	10,989.22	9,324.06
Snow Removal	SB-10	13,827.00	12,427.00
Special Law Enforcement	SB-10	5,647.85	4,436.07
Unemployment Claims Payable	SB-10	27,969.17	24,794.16
Uniform Construction Code and Local Enforcement Agency	SB-10	495.36	71.90
Total Other Funds		<u>715,401.20</u>	<u>845,582.80</u>
Total Liabilities and Reserves		<u>\$ 772,750.01</u>	<u>\$ 929,274.21</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
OPEN SPACE TRUST FUND
Statement of Revenues--Regulatory Basis
For the Year Ended December 31, 2021

	<u>Anticipated Budget</u>	<u>Realized</u>	<u>Excess (Deficit)</u>
Amount to be Raised by Taxation	\$ 57,247.36	\$ 57,247.36	
Miscellaneous		71.51	\$ 71.51
	<u>\$ 57,247.36</u>	<u>\$ 57,318.87</u>	<u>\$ 71.51</u>

Analysis of Realized Revenues:

Receipts:

Open Space Tax Levy	\$ 57,247.36	
Interest Earned on Deposits	71.51	
	<u>\$ 57,318.87</u>	

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
OPEN SPACE TRUST FUND
Statement of Expenditures--Regulatory Basis
For the Year Ended December 31, 2021

	<u>Appropriations</u>		<u>Paid or Charged</u>		<u>Lapsed to Reserve</u>
	<u>Original Budget</u>	<u>Budget After Modification</u>	<u>Expended</u>	<u>Encumbered</u>	
Operating:					
Development of Lands for Recreation and Conservation:					
Other Expenses	\$ 28,623.68	\$ 28,623.68	\$ 21,755.65	\$ 4,466.11	\$ 2,401.92
Maintenance of Lands for Recreation and Conservation:					
Other Expenses	<u>28,623.68</u>	<u>28,623.68</u>	<u>28,475.24</u>	<u>148.44</u>	<u> </u>
	<u>\$ 57,247.36</u>	<u>\$ 57,247.36</u>	<u>\$ 50,230.89</u>	<u>\$ 4,614.55</u>	<u>\$ 2,401.92</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
 Statements of Assets, Liabilities, Reserves and Fund Balance -- Regulatory Basis
 As of December 31, 2021 and 2020

ASSETS:	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
Cash	SC-1	\$ 633,299.21	\$ 600,583.85
Deferred Charges to Future Taxation:			
Unfunded	SC-3	<u>3,793,808.25</u>	<u>3,422,347.25</u>
Total Assets		<u>\$ 4,427,107.46</u>	<u>\$ 4,022,931.10</u>
LIABILITIES AND RESERVES:			
Due to Current Fund	SC-4	\$ 54.60	\$ 76.79
Improvement Authorizations:			
Funded	SC-5	7,921.42	16,250.50
Unfunded	SC-5	972,908.62	510,573.24
Reserve for Encumbrances	SC-6	121,650.74	67,919.49
Capital Improvement Fund	SC-7	5,763.83	5,763.83
Bond Anticipation Notes	SC-8	<u>3,318,808.25</u>	<u>3,422,347.25</u>
Total Liabilities and Reserves		<u>\$ 4,427,107.46</u>	<u>\$ 4,022,931.10</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
SEWER UTILITY FUNDS
 Statements of Assets, Liabilities, Reserves and Fund Balance-- Regulatory Basis
 As of December 31, 2021 and 2020

<u>ASSETS</u>	<u>Ref.</u>	<u>2021</u>	<u>2020</u>
Operating Fund:			
Cash and Investments	SD-1	\$ 1,262,786.63	\$ 1,161,104.49
Change Fund	D	20.00	20.00
Due from Sewer Utility Capital Fund	SD-4	6.35	12.57
		<u>1,262,812.98</u>	<u>1,161,137.06</u>
Receivables with Full Reserves:			
Sewer Rents Receivable	SD-5	25,863.07	18,678.55
		<u>1,288,676.05</u>	<u>1,179,815.61</u>
Capital Fund:			
Cash	SD-1	74,696.92	98,916.74
Fixed Capital	SD-6	3,523,942.36	3,523,942.36
Fixed Capital Authorized and Uncompleted	SD-7	170,000.00	170,000.00
		<u>3,768,639.28</u>	<u>3,792,859.10</u>
		<u>\$ 5,057,315.33</u>	<u>\$ 4,972,674.71</u>
<u>LIABILITIES, RESERVES AND FUND BALANCE</u>			
Operating Fund:			
Liabilities:			
Due to Current Fund	SD-8		\$ 0.20
Appropriation Reserves	D-3/SD-9	\$ 56,564.24	60,792.06
Reserve for Encumbrances	D-3/SD-9	1,129.74	3,915.42
Prepaid Sewer Rents	SD-10	1,774.03	2,901.70
Accrued Interest on Bond Anticipation Notes	SD-11	297.81	1,364.38
		<u>59,765.82</u>	<u>68,973.76</u>
Reserve for Receivables		25,863.07	18,678.55
Fund Balance	D-1	1,203,047.16	1,092,163.30
		<u>1,288,676.05</u>	<u>1,179,815.61</u>
Capital Fund:			
Due to Sewer Utility Operating Fund	SD-4	6.35	12.57
Improvement Authorizations - Unfunded	SD-12	70,911.88	70,911.88
Reserve for Encumbrances	SD-12	3,778.69	27,992.29
Reserve for Amortization	SD-13	3,472,542.36	3,438,442.36
Bond Anticipation Notes	SD-14	221,400.00	255,500.00
		<u>3,768,639.28</u>	<u>3,792,859.10</u>
		<u>\$ 5,057,315.33</u>	<u>\$ 4,972,674.71</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
 Statements of Operations and Changes in Fund Balance--Regulatory Basis
 For the Years Ended December 31, 2021 and 2020

<u>Revenue and Other</u> <u>Income Realized</u>	<u>2021</u>	<u>2020</u>
Operating Surplus Anticipated	\$ 30,000.00	\$ 28,200.00
Sewer Rents and Liens	432,808.09	436,840.73
Miscellaneous	18,693.55	24,372.23
Unexpended Balance of Appropriation Reserves	<u>56,256.03</u>	<u>22,454.84</u>
Total Income	<u>537,757.67</u>	<u>511,867.80</u>
 <u>Expenditures</u>		
Operating	337,791.78	378,745.70
Debt Service	35,432.03	19,407.28
Deferred Charges and Regulatory Expenditures	<u>23,650.00</u>	<u>23,650.00</u>
Total Expenditures	<u>396,873.81</u>	<u>421,802.98</u>
Excess in Revenue	140,883.86	90,064.82
 <u>Fund Balance</u>		
Balance Jan. 1	<u>1,092,163.30</u>	<u>1,030,298.48</u>
Decreased by:	1,233,047.16	1,120,363.30
Utilized as Revenue	<u>30,000.00</u>	<u>28,200.00</u>
Balance Dec. 31	<u>\$ 1,203,047.16</u>	<u>\$ 1,092,163.30</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Revenues--Regulatory Basis
For the Year Ended December 31, 2021

	<u>Anticipated Budget</u>	<u>Realized</u>	<u>Excess (Deficit)</u>
Sewer Operating Surplus Anticipated	\$ 30,000.00	\$ 30,000.00	
Sewer Rents	350,000.00	432,808.09	\$ 82,808.09
Miscellaneous	<u>17,940.38</u>	<u>18,693.55</u>	<u>753.17</u>
	<u>\$ 397,940.38</u>	<u>\$ 481,501.64</u>	<u>\$ 83,561.26</u>

Analysis of Realized Revenues:

Sewer Rents Receivable:

Collections	\$ 429,906.39
Prepayments Applied	<u>2,901.70</u>
	<u>\$ 432,808.09</u>

Miscellaneous:

Treasurer:

Interest Earned on Deposits \$ 12,720.19

Collector:

Interest and Costs on Delinquent Accounts 5,880.92

Due from Sewer Utility Capital Fund:

Interest Earned on Deposits 92.44

\$ 18,693.55

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Expenditures--Regulatory Basis
For the Year Ended December 31, 2021

	<u>Appropriations</u>		<u>Paid or Charged</u>			<u>Unexpended Balance Canceled</u>
	<u>Original Budget</u>	<u>Budget After Modification</u>	<u>Expended</u>	<u>Encumbrances</u>	<u>Reserves</u>	
Operating:						
Salaries and Wages	\$ 178,541.78	\$ 178,541.78	\$ 162,741.43		\$ 15,800.35	
Other Expenses	159,250.00	159,250.00	118,460.90	\$ 1,129.74	39,659.36	
Total Operating	<u>337,791.78</u>	<u>337,791.78</u>	<u>281,202.33</u>	<u>1,129.74</u>	<u>55,459.71</u>	
Debt Service:						
Payment of Bond Anticipation Notes	34,100.00	34,100.00	34,100.00			
Interest on Notes	2,398.60	2,398.60	1,332.03			\$ 1,066.57
Total Debt Service	<u>36,498.60</u>	<u>36,498.60</u>	<u>35,432.03</u>			<u>1,066.57</u>
Deferred Charges and Regulatory Expenditures:						
Regulatory Expenditures:						
Contribution to:						
Social Security System (O.A.S.I.)	13,500.00	13,500.00	12,449.68		1,050.32	
Unemployment Compensation Insurance & Disability (N.J.S.43:21-3 et seq.)	150.00	150.00	95.79		54.21	
Public Employees Retirement System	10,000.00	10,000.00	10,000.00			
Total Deferred Charges and Regulatory Expenditures	<u>23,650.00</u>	<u>23,650.00</u>	<u>22,545.47</u>		<u>1,104.53</u>	
	<u>\$ 397,940.38</u>	<u>\$ 397,940.38</u>	<u>\$ 339,179.83</u>	<u>\$ 1,129.74</u>	<u>\$ 56,564.24</u>	<u>\$ 1,066.57</u>
Disbursements			\$ 337,847.80			
Accrued Interest on Notes			1,332.03			
			<u>\$ 339,179.83</u>			

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
GENERAL FIXED ASSET GROUP OF ACCOUNTS
Statement of General Fixed Asset Group of Accounts -- Regulatory Basis
For the Year Ended December 31, 2021

	Balance <u>Dec. 31, 2020</u>	<u>Additions</u>	<u>Deletions</u>	Balance <u>Dec. 31, 2021</u>
Fixed Assets:				
Land (at Assessed Valuation)	\$ 996,900.00			\$ 996,900.00
Buildings	2,554,252.14			2,554,252.14
Equipment	180,888.40		\$ 6,390.00	174,498.40
Fire Equipment	59,692.20			59,692.20
Vehicles	2,849,102.25	\$ 472,882.61	157,593.00	3,164,391.86
	<u>\$ 6,640,834.99</u>	<u>\$ 472,882.61</u>	<u>\$ 163,983.00</u>	<u>\$ 6,949,734.60</u>
Total Fixed Assets	<u>\$ 6,640,834.99</u>	<u>\$ 472,882.61</u>	<u>\$ 163,983.00</u>	<u>\$ 6,949,734.60</u>
Total Investment in Fixed Assets	<u>\$ 6,640,834.99</u>	<u>\$ 472,882.61</u>	<u>\$ 163,983.00</u>	<u>\$ 6,949,734.60</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

BOROUGH OF STRATFORD
Notes to Financial Statements
For the Year Ended December 31, 2021

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of Financial Reporting Entity - The Borough of Stratford (hereafter referred to as the "Borough") was incorporated as a Borough by an act of the New Jersey legislature on February 13, 1925 from Clementon Township and is one of seven municipalities created from the now-defunct Township. The Borough, located in Camden County, New Jersey, has a total area of 1.548 square miles, and is located approximately sixteen and one half miles from the City of Philadelphia. The Borough borders Gloucester Township, and the Boroughs of Hi-Nella, Laurel Springs, Lindenwold and Somerdale. According to the 2020 census, the population is 6,981.

The Borough is governed under the Mayor-Council form of government, with a six-member Borough Council and a Mayor. The Borough Council members are elected directly by the voters in partisan elections to serve three-year terms of office on a staggered basis, with two seats coming up for election each year. The Mayor is elected directly by the voters for a four-year term of office. Legislative and executive power is vested in the Council.

Component Units - The financial statements of the component units of the Borough are not presented in accordance with Governmental Accounting Standards Board (GASB) Statement No. 14, *The Financial Reporting Entity*, as amended. If the provisions of the aforementioned GASB Statement, as amended had been complied with, the financial statements of the following component units would have been either blended or discretely presented with the financial statements of the Borough, the primary government:

Stratford Public Library
303 Union Avenue
Stratford, New Jersey 08084

Annual financial reports may be inspected directly at the offices of these component units during regular business hours.

Measurement Focus, Basis of Accounting and Financial Statement Presentation - The financial statements of the Borough contain all funds and account groups in accordance with the *Requirements of Audit* (the "*Requirements*") as promulgated by the State of New Jersey, Department of Community Affairs, Division of Local Government Services. The principles and practices established by the *Requirements* are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Generally, the financial statements are presented using the flow of current financial resources measurement focus and modified accrual basis of accounting with minor exceptions as mandated by these *Requirements*. In addition, the prescribed accounting principles previously referred to differ in certain respects from accounting principles generally accepted in the United States of America applicable to local government units. The more significant differences are explained in this note.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd) - In accordance with the *Requirements*, the Borough accounts for its financial transactions through the use of separate funds and an account group which are described as follows:

Current Fund - The current fund accounts for resources and expenditures for governmental operations of a general nature, including federal and state grant funds.

Trust Funds - The various trust funds account for receipts, custodianship, and disbursement of funds in accordance with the purpose for which each reserve was created.

General Capital Fund - The general capital fund accounts for receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the current fund.

Sewer Utility Operating and Capital Funds - The sewer utility operating and capital funds account for the operations and acquisition of capital facilities of the municipally owned sewer operations.

General Fixed Asset Group of Accounts - The general fixed asset group of accounts is utilized to account for property, land, buildings, and equipment that have been acquired by other governmental funds.

Budgets and Budgetary Accounting - The Borough must adopt an annual budget for its current, municipal open space, and sewer utility funds in accordance with N.J.S.A. 40A:4 et seq. N.J.S.A. 40A:4-5 requires the governing body to introduce and approve the annual municipal budget no later than February 10 of each year. At introduction, the governing body shall fix the time and place for a public hearing on the budget and must advertise the time and place at least ten days prior to the hearing in a newspaper published and circulating in the municipality. The public hearing must not be held less than twenty-eight days after the date the budget was introduced. After the hearing has been held, the governing body may, by majority vote, adopt the budget or may amend the budget in accordance with N.J.S.A. 40A:4-9. Amendments to adopted budgets, if any, are detailed in the statements of revenues and expenditures.

An extension of the statutory dates for introduction, approval, and adoption of the municipal budget may be granted by the Director of the Division of Local Government Services, with the permission of the Local Finance Board.

Budgets are adopted on the same basis of accounting utilized for the preparation of the Borough's financial statements.

Cash, Cash Equivalents and Investments - Cash and cash equivalents include petty cash, change funds and cash on deposit with public depositories. All certificates of deposit are recorded as cash regardless of the date of maturity. Investments are stated at cost; therefore, unrealized gains or losses on investments have not been recorded.

New Jersey municipal units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey municipal units. In addition, other State statutes permit investments in obligations issued by local authorities and other state agencies.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Cash, Cash Equivalents and Investments (Cont'd) - N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

The cash management plan adopted by the Borough requires it to deposit funds in public depositories protected from loss under the provisions of the Act.

Interfunds - Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed. Interfund receivables in the current fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

Inventories of Supplies - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various statements of assets, liabilities, reserves and fund balance.

General Fixed Assets - Accounting for governmental fixed assets, as required by N.J.A.C. 5:30-5.6, differs in certain respects from accounting principles generally accepted in the United States of America. In accordance with the regulations, all local units, including municipalities, must maintain a general fixed assets reporting system that establishes and maintains a physical inventory of nonexpendable, tangible property as defined and limited by the U.S. Office of Management and *Budget's Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Part 200, §200.12), except that the useful life of such property is at least five years. The Borough has adopted a capitalization threshold of \$5,000.00, the maximum amount allowed by the Circular. Generally, assets are valued at historical cost; however, assets acquired prior to December 31, 1985 are valued at actual historical cost or estimated historical cost. No depreciation of general fixed assets is recorded. Donated general fixed assets are recorded at acquisition value as of the date of the transaction. Interest costs relative to the acquisition of general fixed assets are recorded as expenditures when paid. Public domain ("infrastructure") general fixed assets consisting of certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized. Expenditures for construction in progress are recorded in the capital funds until such time as the construction is completed and put into operation. The Borough is required to maintain a subsidiary ledger detailing fixed assets records to control additions, retirements, and transfers of fixed assets. In addition, a statement of general fixed asset group of accounts, reflecting the activity for the year, must be included in the Borough's basic financial statements.

The regulations require that general fixed assets, whether constructed or acquired through purchase, grant or gift be included in the aforementioned inventory. In addition, property management standards must be maintained that include accurate records indicating asset description, source, ownership, acquisition cost and date, the percentage of Federal participation (if any), and the location, use, and condition of the asset. Periodically, physical inventories must be taken and reconciled with these records. Lastly, all fixed assets must be adequately controlled to safeguard against loss, damage, or theft.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Utility Fixed Assets - Property and equipment purchased by a utility fund are recorded in the utility capital account at cost and are adjusted for disposition and abandonment. The amounts shown do not represent replacement cost or current value. The reserve for amortization and deferred reserve for amortization accounts in the utility capital fund represent charges to operations for the cost of acquisition of property and equipment, improvements, and contributed capital.

Foreclosed Property - Foreclosed property is recorded in the current fund at the assessed valuation when such property was acquired and is fully reserved. Ordinarily it is the intention of the municipality to resell foreclosed property in order to recover all or a portion of the delinquent taxes or assessments and to return the property to a taxpaying basis. For this reason, the value of foreclosed property has not been included in the general fixed asset group of accounts. If such property is converted to a municipal use, it will be recorded in the general fixed asset group of accounts.

Deferred Charges - The recognition of certain expenditures is deferred to future periods. These expenditures, or deferred charges, are generally overexpenditures of legally adopted budget appropriations or emergency appropriations made in accordance with N.J.S.A. 40A:4-46 et seq. Deferred charges are subsequently raised as items of appropriation in budgets of succeeding years.

Liens Sold for Other Governmental Units - Liens sold on behalf of other governmental units are not recorded on the records of the tax collector until such liens are collected. Upon their collection, such liens are recorded as a liability due to the governmental unit net of the costs of the initial sale. The related costs of sale are recognized as revenue when received.

Fund Balance - Fund balances included in the current fund and sewer utility operating fund represent amounts available for anticipation as revenue in future years' budgets, with certain restrictions.

Revenues - Revenues are recorded when received in cash except for certain amounts which are due from other governmental units. Revenue from federal and state grants is realized when anticipated as such in the Borough's budget. Receivables for property taxes are recorded with offsetting reserves on the statement of assets, liabilities, reserves and fund balance of the Borough's current fund; accordingly, such amounts are not recorded as revenue until collected. Other amounts that are due to the Borough which are susceptible to accrual are also recorded as receivables with offsetting reserves and recorded as revenue when received.

Property Tax Revenues - Property tax revenues are collected in quarterly installments due February 1, May 1, August 1, and November 1. The amount of tax levied includes not only the amount required in support of the Borough's annual budget, but also the amounts required in support of the budgets of the County of Camden, the Borough of Stratford School District, and the Sterling Regional High School District. Unpaid property taxes are subject to tax sale in accordance with the statutes.

School Taxes - The Borough is responsible for levying, collecting, and remitting school taxes for the Borough of Stratford School District and the Sterling Regional High School District. Operations is charged for the full amount required to be raised from taxation to operate the local school district for the period from January 1 to December 31. For the regional high school district, operations is charged for the Borough's share of the amount required to be raised by taxation for the period from July 1 to June 30, increased by the amount deferred at December 31, 2020 and decreased by the amount deferred at December 31, 2021.

County Taxes - The municipality is responsible for levying, collecting, and remitting county taxes for the County of Camden. County taxes are determined on a calendar year by the County Board of Taxation based upon the ratables required to be certified to them on January 10 of each year. Operations is charged for the amount due to the County for the year, based upon the ratables required to be certified to the County Board of Taxation by January 10 of the current year. In addition, operations is charged for the County share of added and omitted taxes certified to the County Board of Taxation by October 10 of the current year, and due to be paid to the County by February 15 of the following year.

Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

Library Taxes - The municipality is responsible for levying, collecting and remitting library taxes for the Stratford Public Library. The amount of the library tax is a separate local levy tax and is remitted to the Library through the municipal budget.

Reserve for Uncollected Taxes - The inclusion of the "reserve for uncollected taxes" appropriation in the Borough's annual budget protects the Borough from taxes not paid currently. The reserve, the minimum amount of which is determined on the percentage of collections experienced in the immediately preceding year, with certain exceptions, is required to provide assurance that cash collected in the current year will provide sufficient cash flow to meet expected obligations.

Expenditures - Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when paid. However, for charges to amounts appropriated for "other expenses", an amount is encumbered through the issuance of a numerically controlled purchase order or when a contract is executed in accordance with N.J.A.C. 5:30-5.2. When encumbered charges are paid, the amount encumbered is simultaneously liquidated in its original amount. Encumbrances are offset by an account entitled reserve for encumbrances. The reserve is classified as a cash liability under New Jersey municipal accounting. At December 31, this reserve represents the portion of appropriation reserves that has been encumbered and is subject to the same statutory provisions as appropriation reserves.

Appropriations for principal payments on outstanding general capital and utility bonds and notes are provided on the cash basis; interest on general capital indebtedness is on the cash basis, whereas interest on utility indebtedness is on the accrual basis.

Appropriation Reserves - Appropriation reserves covering unexpended appropriation balances are automatically created at year-end and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments, or contracts incurred during the preceding year. Lapsed appropriation reserves are recorded as income.

Long-Term Debt - Long-term debt, relative to the acquisition of capital assets, is recorded as a liability in the general capital and utility capital funds. Where an improvement is a "local Improvement", i.e., assessable upon completion, long-term debt associated with that portion of the cost of the improvement to be funded by assessments is transferred to the trust fund upon the confirmation of the assessments or when the improvement is fully and permanently funded.

Compensated Absences and Postemployment Benefits - Compensated absences for vacation, sick leave and other compensated absences are recorded and provided for in the annual budget in the year in which they are paid, on a pay-as-you-go basis. Likewise, no accrual is made for postemployment benefits, if any, which are also funded on a pay-as-you-go basis.

Note 2: CASH AND CASH EQUIVALENTS

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the Borough's deposits might not be recovered. Although the Borough does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the municipality in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, bail funds, or funds that may pass to the municipality relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

Note 2: CASH AND CASH EQUIVALENTS (CONT'D)

As of December 31, 2021, the Borough's bank balances of \$4,490,982.56 were exposed to custodial credit risk as follows:

Insured by FDIC and GUDPA	\$ 4,021,122.76
Uninsured and Uncollateralized	<u>469,859.80</u>
Total	<u>\$ 4,490,982.56</u>

Note 3: PROPERTY TAXES

The following is a five-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous four calendar years:

	<u>Year Ended</u>				
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Tax Rate	<u>\$ 4.506</u>	<u>\$ 4.427</u>	<u>\$ 4.424</u>	<u>\$ 4.291</u>	<u>\$ 4.238</u>
Apportionment of Tax Rate:					
Municipal	\$.990	\$.946	\$.949	\$.949	\$.933
Municipal Library	.037	.036	.036	.034	.034
Municipal Open Space	.014	.014	.014	.013	.013
County	.873	.869	.866	.873	.871
Local School	1.929	1.897	1.875	1.771	1.696
Regional High School	.663	.665	.684	.651	.691

Assessed Valuation

<u>Year</u>	<u>Amount</u>
2021	\$ 409,457,891.00
2020	409,695,500.00
2019	408,205,700.00
2018	411,807,900.00
2017	412,064,900.00

Comparison of Tax Levies and Collections

<u>Year</u>	<u>Tax Levy</u>	<u>Collections</u>	<u>Percentage of Collections</u>
2021	\$ 18,453,266.43	\$ 18,142,925.84	98.32%
2020	18,143,848.54	17,874,829.80	98.52%
2019	18,320,927.12	17,813,767.85	97.23%
2018	17,671,253.85	17,367,039.49	98.28%
2017	17,468,816.42	17,133,510.36	98.08%

Note 3: PROPERTY TAXES (CONT'D)

Five-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous four calendar years (cont'd):

Delinquent Taxes and Tax Title Liens

<u>Year</u>	<u>Tax Title Liens</u>	<u>Delinquent Taxes</u>	<u>Total Delinquent</u>	<u>Percentage of Tax Levy</u>
2021	\$ 7,142.17	\$ 288,427.92	\$ 295,570.09	1.60%
2020	6,385.16	268,102.19	274,487.35	1.51%
2019	5,641.42	513,491.55	519,132.97	2.83%
2018	4,895.00	307,078.81	311,973.81	1.77%
2017	31,388.38	329,945.10	361,333.48	2.07%

The following comparison is made of the number of tax title liens receivable on December 31 for the current and previous four calendar years:

<u>Year</u>	<u>Number</u>
2021	2
2020	2
2019	2
2018	2
2017	4

Note 4: PROPERTY ACQUIRED BY TAX TITLE LIEN LIQUIDATION

The value of property acquired by liquidation of tax title liens on December 31, on the basis of the last assessed valuation of such properties, for the current and previous four years was as follows:

<u>Year</u>	<u>Amount</u>
2021	\$ 613,700.00
2020	613,700.00
2019	613,700.00
2018	613,700.00
2017	613,700.00

Note 5: SEWER UTILITY SERVICE CHARGES

The following is a five-year comparison of sewer utility service charges (rents) for the current and previous four years:

<u>Year</u>	<u>Balance Beginning of Year</u>		<u>Levy</u>	<u>Total</u>	<u>Cash Collections</u>
	<u>Receivable</u>	<u>Liens</u>			
2021	\$ 18,678.55	None	\$ 439,992.61	\$ 458,671.16	\$ 432,808.09
2020	14,882.62	None	440,636.66	455,519.28	436,840.73
2019	17,378.91	None	443,135.01	460,513.92	445,631.30
2018	19,173.60	None	443,593.04	462,766.64	445,387.73
2017	17,338.86	None	443,664.84	461,003.70	441,830.10

Note 6: FUND BALANCES APPROPRIATED

The following schedules detail the amount of fund balances available at the end of the current year and four previous years and the amounts utilized in the subsequent year's budgets:

Current Fund

<u>Year</u>	<u>Balance December 31,</u>	<u>Utilized in Budget of Succeeding Year</u>	<u>Percentage of Fund Balance Used</u>
2021	\$ 942,240.69	\$ 782,000.00	82.99%
2020	1,136,951.63	782,000.00	68.78%
2019	1,180,052.89	606,225.00	51.37%
2018	1,209,014.23	561,962.57	46.48%
2017	1,110,165.49	423,000.00	38.10%

Sewer Utility Fund

<u>Year</u>	<u>Balance December 31,</u>	<u>Utilized in Budget of Succeeding Year</u>	<u>Percentage of Fund Balance Used</u>
2021	\$ 1,203,047.16	\$ 167,800.00	13.95%
2020	1,092,163.30	30,000.00	2.75%
2019	1,030,298.48	28,200.00	2.74%
2018	909,129.95	15,000.00	1.65%
2017	759,047.06	20,000.00	2.63%

Note 7: INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances were recorded on the various statements of assets, liabilities, reserves and fund balance as of December 31, 2021:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
Current	\$ 17,350.59	
Trust - Animal Control		\$ 1.50
Trust - Other		17,294.49
General Capital		54.60
Sewer Utility - Operating	6.35	
Sewer Utility - Capital		6.35
	<u>\$ 17,356.94</u>	<u>\$ 17,356.94</u>

The interfund receivables and payables above predominately resulted from collections and payments made by certain funds on behalf of other funds. During the year 2022, the Borough expects to liquidate such interfunds, depending upon the availability of cash flow.

Note 8: PENSION PLANS

In June of 2022, the New Jersey Division of Local Government Services issued Local Finance Notice 2022-12 which allows local units to disclose the most recently available information as it relates to the New Jersey Division of Pension's reporting on GASBS No. 68. As of the date of this report the information for the period ended June 30, 2021 was not available, therefore, the information dated June 30, 2020 is disclosed below.

A substantial number of the Borough's employees participate in one of the following defined benefit pension plans: the Public Employees' Retirement System ("PERS") and the Police and Firemen's Retirement System ("PFRS"), which are administered by the New Jersey Division of Pensions and Benefits. In addition, Borough employees may participate in the Defined Contribution Retirement Program ("DCRP"), which is a defined contribution pension plan. This Plan is administered by Prudential Financial for the New Jersey Division of Pensions and Benefits. Each Plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information and detailed information about the PERS and PFRS plans' fiduciary net position which can be obtained by writing to or at the following website:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295
<https://www.state.nj.us/treasury/pensions/financial-reports.shtml>

General Information about the Pension Plans**Plan Descriptions**

Public Employees' Retirement System - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the Borough, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS' Board of Trustees is primarily responsible for the administration of the PERS.

Police and Firemen's Retirement System - The Police and Firemen's Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of July 1, 1944, under the provisions of N.J.S.A. 43:16A. The PFRS' designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PFRS is mandatory for substantially all full-time police and firemen of the Borough. The PFRS' Board of Trustees is primarily responsible for the administration of the PFRS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

Note 8: PENSION PLANS (CONT'D)**General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions**

Public Employees' Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:15A. The PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The following represents the membership tiers for PERS:

Tier Definition

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Police and Firemen's Retirement System - The vesting and benefit provisions are set by N.J.S.A. 43:16A. The PFRS provides retirement, death and disability benefits. All benefits vest after 10 years of service, except disability benefits, which vest after four years of service.

The following represents the membership tiers for PFRS:

Tier Definition

- 1 Members who were enrolled prior to May 22, 2010
- 2 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 3 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits are available at age 55 and are generally determined to be 2% of final compensation for each year of creditable service up to 30 years plus 1% for each year of service in excess of 30 years. Members may seek special retirement after achieving 25 years of creditable service, in which benefits would equal 65% (tiers 1 and 2 members) and 60% (tier 3 members) of final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years. Members may elect deferred retirement benefits after achieving ten years of service, in which case benefits would begin at age 55 equal to 2% of final compensation for each year of service.

Note 8: PENSION PLANS (CONT'D)**General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

Defined Contribution Retirement Program - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and non-forfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and non-forfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

Contributions

Public Employees' Retirement System - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate was 7.50% in State fiscal year 2019. The rate for members who are eligible for the Prosecutors Part of PERS (P.L. 2001, C. 366) was 10.0% in State fiscal year 2019. Employers' contributions are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.

The Borough's contractually required contribution rate for the year ended December 31, 2020 was 16.01% of the Borough's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2020, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2020 is \$118,211.00, and was payable by April 1, 2021. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount. Based on the PERS measurement date of June 30, 2019, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2019 was \$104,012.00, which was paid on April 1, 2020.

Employee contributions to the Plan during the year ended December 31, 2020 were \$59,116.50.

Police and Firemen's Retirement System - The contribution policy for PFRS is set by N.J.S.A. 43:16A and requires contributions by active members and contributing employers. Pursuant to the provisions of P.L. 2011, C. 78, the member contribution rate was 10.0% in State fiscal year 2019. State legislation has modified the amount that is contributed by the State. The State's contribution amount is based on an actuarially determined rate, which includes the normal cost and unfunded accrued liability.

Special Funding Situation Component - Under N.J.S.A. 43:16A-15, local participating employers are responsible for their own contributions based on actuarially determined amounts, except where legislation was passed which legally obligated the State if certain circumstances occurred. The legislation, which legally obligates the State, is as follows: Chapter 8, P.L. 2000, Chapter 318, P.L. 2001, Chapter 86, P.L. 2001, Chapter 511, P.L. 1991, Chapter 109, P.L. 1979, Chapter 247, P.L. 1993 and Chapter 201, P.L. 2001. The amounts contributed on behalf of the local participating employers under this legislation is considered to be a *special funding situation* as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity.

Note 8: PENSION PLANS (CONT'D)**General Information about the Pension Plans (Cont'd)****Contributions (Cont'd)**

Police and Firemen's Retirement System (Cont'd) - Special Funding Situation Component (Cont'd)- Since the local participating employers do not contribute under this legislation directly to the Plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to disclose in the notes to the financial statements of the local participating employers related to this legislation.

The Borough's contractually required contribution rate for the year ended December 31, 2020 was 31.99% of the Borough's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability.

Based on the most recent PFRS measurement date of June 30, 2020, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2020 is \$422,283.00, and was payable by April 1, 2021. Due to the basis of accounting described in note 1, no liability has been recorded in the financial statements for this amount. Based on the PFRS measurement date of June 30, 2019, the Borough's contractually required contribution to the pension plan for the year ended December 31, 2019 was \$396,906.00, which was paid on April 1, 2020. Employee contributions to the Plan during the year ended December 31, 2020 were \$133,218.20.

The amount of contractually required contribution for the State of New Jersey's proportionate share, associated with the Borough, for the year ended December 31, 2020 was 4.42% of the Borough's covered payroll.

Based on the most recent PFRS measurement date of June 30, 2020, the State's contractually required contribution, on-behalf of the Borough, to the pension plan for the year ended December 31, 2020 is \$58,328.00, and was payable by April 1, 2021. Based on the PFRS measurement date of June 30, 2019, the State's contractually required contribution, on-behalf of the Borough, to the pension plan for the year ended December 31, 2019 was \$51,161.00, which was paid on April 1, 2020.

Defined Contribution Retirement Program - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, Plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the Borough contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period. For the year ended December 31, 2020, there were no Borough employees participating in this plan.

Note 8: PENSION PLANS (CONT'D)**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions****Public Employees' Retirement System**

Pension Liability - At December 31, 2020, the Borough's proportionate share of the PERS net pension liability was \$1,762,158.00. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2020 measurement date, the Borough's proportion was 0.0108058912%, which was an increase of 0.0001128287% from its proportion measured as of June 30, 2019.

Pension Expense - At December 31, 2020, the Borough's proportionate share of the PERS pension (benefit) expense, calculated by the Plan as of the June 30, 2020 measurement date is \$41,152.00. This (benefit) expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2020, the Borough's contribution to PERS was \$104,012.00, and was paid on April 1, 2020.

Police and Firemen's Retirement System

Pension Liability - At December 31, 2020, the Borough's and State of New Jersey's proportionate share of the PFRS net pension liability were as follows:

Borough's Proportionate Share of Net Pension Liability	\$ 4,884,171.00
State of New Jersey's Proportionate Share of Net Pension Liability Associated with the Borough	<u>758,001.00</u>
	<u>\$ 5,642,172.00</u>

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. The Borough's proportion of the net pension liability was based on a projection of the Borough's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. For the June 30, 2020 measurement date, the Borough's proportion was 0.0377993212%, which was a decrease of (0.0014939999%) from its proportion measured as of June 30, 2019. Likewise, at June 30, 2020, the State of New Jersey's proportion, on-behalf of the Borough, was 0.0377993212%, which was a decrease of (0.0014939999%) from its proportion, on-behalf of the Borough, measured as of June 30, 2019.

Pension Expense - At December 31, 2020, the Borough's proportionate share of the PFRS pension (benefit) expense, calculated by the Plan as of the June 30, 2020 measurement date is \$283,731.00. This (benefit) expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2020, the Borough's contribution to PFRS was \$396,906.00, and was paid on April 1, 2020.

Note 8: PENSION PLANS (CONT'D)**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)****Police and Firemen's Retirement System (Cont'd)**

Pension Expense (Cont'd) - At December 31, 2020, the State's proportionate share of the PFRS pension (benefit) expense, associated with the Borough, calculated by the Plan as of the June 30, 2020 measurement date is \$85,904.00. This on-behalf (benefit) expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1.

Deferred Outflows of Resources and Deferred Inflows of Resources - At December 31, 2020, the Borough had deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources			Deferred Inflows of Resources		
	PERS	PFRS	Total	PERS	PFRS	Total
Differences between Expected and Actual Experience	\$ 32,086.00	\$ 49,241.00	\$ 81,327.00	\$ 6,232.00	\$ 17,529.00	\$ 23,761.00
Changes of Assumptions	57,166.00	12,291.00	69,457.00	737,832.00	1,309,417.00	2,047,249.00
Net Difference between Projected and Actual Earnings on Pension Plan Investments	60,232.00	286,382.00	346,614.00	11,827.00		11,827.00
Changes in Proportion and Differences between Borough Contributions and Proportionate Share of Contributions	50,297.00	270,301.00	320,598.00	755,891.00	372,737.00	1,128,628.00
Borough Contributions Subsequent to the Measurement Date	59,106.00	211,142.00	270,248.00			
	<u>\$ 258,887.00</u>	<u>\$ 829,357.00</u>	<u>\$ 1,088,244.00</u>	<u>\$ 1,511,782.00</u>	<u>\$ 1,699,683.00</u>	<u>\$ 3,211,465.00</u>

\$59,106.00 and \$211,142.00 for PERS and PFRS, respectively, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the year ending December 31, 2021. These amounts were based on an estimated April 1, 2022 contractually required contribution, prorated from the pension plans' measurement date of June 30, 2020 to the Borough's year end of December 31, 2020.

Note 8: PENSION PLANS (CONT'D)**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - The Borough will amortize the above other deferred outflow of resources and deferred inflows of resources related to pensions over the following number of years:

	<u>PERS</u>		<u>PFRS</u>	
	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between Expected and Actual Experience				
Year of Pension Plan Deferral:				
June 30, 2015	5.72	-	-	5.53
June 30, 2016	5.57	-	-	5.58
June 30, 2017	5.48	-	5.59	-
June 30, 2018	-	5.63	5.73	-
June 30, 2019	5.21	-	-	5.92
June 30, 2020	5.16	-	5.90	-
Changes of Assumptions				
Year of Pension Plan Deferral:				
June 30, 2014	6.44	-	6.17	-
June 30, 2015	5.72	-	5.53	-
June 30, 2016	5.57	-	5.58	-
June 30, 2017	-	5.48	-	5.59
June 30, 2018	-	5.63	-	5.73
June 30, 2019	-	5.21	-	5.92
June 30, 2020	-	5.16	-	5.90
Net Difference between Projected and Actual Earnings on Pension Plan Investments				
Year of Pension Plan Deferral:				
June 30, 2016	5.00	-	5.00	-
June 30, 2017	5.00	-	5.00	-
June 30, 2018	5.00	-	5.00	-
June 30, 2019	5.00	-	5.00	-
June 30, 2020	5.00	-	5.00	-
Changes in Proportion and Differences between Borough Contributions and Proportionate Share of Contributions				
Year of Pension Plan Deferral:				
June 30, 2014	6.44	6.44	6.17	6.17
June 30, 2015	5.72	5.72	5.53	5.53
June 30, 2016	5.57	5.57	5.58	5.58
June 30, 2017	5.48	5.48	5.59	5.59
June 30, 2018	5.63	5.63	5.73	5.73
June 30, 2019	5.21	5.21	5.92	5.92
June 30, 2020	5.16	5.16	5.90	5.90

Note 8: PENSION PLANS (CONT'D)**Pension Liabilities, Pension (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Other amounts included as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in future periods as follows:

Year Ending Dec 31,	<u>PERS</u>	<u>PFRS</u>	<u>Total</u>
2021	\$ (388,247.00)	\$ (441,046.00)	\$ (829,293.00)
2022	(366,120.00)	(307,410.00)	(673,530.00)
2023	(287,178.00)	(181,806.00)	(468,984.00)
2024	(220,723.00)	(68,303.00)	(289,026.00)
2025	(49,733.00)	(82,903.00)	(132,636.00)
	<u>\$ (1,312,001.00)</u>	<u>\$ (1,081,468.00)</u>	<u>\$ (2,393,469.00)</u>

Actuarial Assumptions

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<u>PERS</u>	<u>PFRS</u>
Inflation Rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases: ⁽¹⁾		
Through 2026	2.00% - 6.00%	
Thereafter	3.00% - 7.00%	
Through All Future Years		3.25% - 15.25%
Investment Rate of Return	7.00%	7.00%
Period of Actuarial Experience Study upon which Actuarial Assumptions were Based	July 1, 2014 - June 30, 2018	July 1, 2013 - June 30, 2018

⁽¹⁾ based on years of service

Note 8: PENSION PLANS (CONT'D)**Actuarial Assumptions (Cont'd)****Public Employees' Retirement System**

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

Police and Firemen's Retirement System

Pre-retirement mortality rates were based on the Pub-2010 Safety Employee mortality table with a 105.6% adjustment for males and 102.5% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Safety Retiree Below-Median Income Weighted mortality table with a 96.7% adjustment for males and 96.0% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. For beneficiaries (contingent annuitants), the Pub-2010 General Retiree Below-Median Income Weighted mortality table was used, unadjusted, and with future improvement from the base year of 2010 on a generational basis. Disability rates were based on the Pub-2010 Safety Disabled Retiree mortality table with a 152.0% adjustment for males and 109.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

For both PERS and PFRS, in accordance with State statute, the long-term expected rate of return on Plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS' and PFRS' target asset allocation as of June 30, 2020 are summarized in the table that follows:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	7.71%
Non-US Developed Markets Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%
	<u>100.00%</u>	

Note 8: PENSION PLANS (CONT'D)

Actuarial Assumptions (Cont'd)

Discount Rate -

Public Employees' Retirement System - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of the June 30, 2020 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers would be based on 78% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Police and Firemen's Retirement System - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% as of June 30, 2020 measurement date based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from Plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on Plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Borough's Proportionate Share of Net Pension Liability to Changes in the Discount Rate

Public Employees' Retirement System (PERS) - The following presents the Borough's proportionate share of the net pension liability as of the June 30, 2020 measurement date, calculated using a discount rate of 7.00%, as well as what the Borough's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	PERS		
	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
Borough's Proportionate Share of the Net Pension Liability	\$ 2,218,263.00	\$ 1,762,158.00	\$ 1,375,141.00

Note 8: PENSION PLANS (CONT'D)**Sensitivity of Borough's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

Police and Firemen's Retirement System (PFRS) - As previously mentioned, PFRS has a special funding situation, where the State of New Jersey pays a portion of the Borough's annual required contribution. As such, the net pension liability as of the June 30, 2020 measurement date, for the Borough and the State of New Jersey, calculated using a discount rate of 7.00%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used, is as follows:

	PFRS		
	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
Borough's Proportionate Share of the Net Pension Liability	\$ 6,494,942.00	\$ 4,884,171.00	\$ 3,546,302.00
State of New Jersey's Proportionate Share of Net Pension Liability associated with the Borough	<u>1,007,985.00</u>	<u>758,001.00</u>	<u>550,370.00</u>
	<u>\$ 7,502,927.00</u>	<u>\$ 5,642,172.00</u>	<u>\$ 4,096,672.00</u>

Pension Plan Fiduciary Net Position

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension (benefit) expense, information about the respective fiduciary net position of the PERS and PFRS and additions to/deductions from PERS and PFRS' respective fiduciary net position have been determined on the same basis as they are reported by PERS and PFRS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Note 8: PENSION PLANS (CONT'D)**Supplementary Pension Information (Cont'd)**

In accordance with GASBS 68, the following information is also presented for the PERS and PFRS Pension Plans. These schedules are presented to illustrate the requirements to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

Schedule of the Borough's Proportionate Share of the Net Pension Liability - Public Employees' Retirement System (PERS) (Last Eight Plan Years)

	<u>Measurement Date Ended June 30,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Proportion of the Net Pension Liability	0.0108058912%	0.0106930625%	0.0107146349%	0.0105996028%
Borough's Proportionate Share of the Net Pension Liability	\$ 1,762,158.00	\$ 1,926,728.00	\$ 2,109,658.00	\$ 2,467,418.00
Borough's Covered Payroll (Plan Measurement Period)	\$ 783,068.00	\$ 761,028.00	\$ 753,996.00	\$ 735,392.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	225.03%	253.17%	279.80%	335.52%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.32%	56.27%	53.60%	48.10%
	<u>Measurement Date Ended June 30,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Borough's Proportion of the Net Pension Liability	0.0102990174%	0.0107328820%	0.0107657148%	0.0111668588%
Borough's Proportionate Share of the Net Pension Liability	\$ 3,050,274.00	\$ 2,409,317.00	\$ 2,015,636.00	\$ 2,134,209.00
Borough's Covered Payroll (Plan Measurement Period)	\$ 709,596.00	\$ 705,452.00	\$ 745,648.00	\$ 771,340.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	429.86%	341.53%	270.32%	276.69%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	40.14%	47.93%	52.08%	48.72%

Note 8: PENSION PLANS (CONT'D)**Supplementary Pension Information (Cont'd)*****Schedule of the Borough's Contributions - Public Employees' Retirement System (PERS) (Last Eight Years)***

	<u>Year Ended December 31,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Contractually Required Contribution	\$ 118,211.00	\$ 104,012.00	\$ 106,576.00	\$ 98,194.00
Borough's Contribution in Relation to the Contractually Required Contribution	\$ (118,211.00)	\$ (104,012.00)	(106,576.00)	(98,194.00)
Borough's Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Borough's Covered Payroll (Calendar Year)	\$ 738,270.00	\$ 758,891.00	\$ 774,583.00	\$ 760,368.00
Borough's Contributions as a Percentage of Covered Payroll	16.01%	13.71%	13.76%	12.91%
	<u>Year Ended December 31,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Borough's Contractually Required Contribution	\$ 91,495.00	\$ 92,274.00	\$ 88,751.00	\$ 84,140.00
Borough's Contribution in Relation to the Contractually Required Contribution	(91,495.00)	(92,274.00)	(88,751.00)	(84,140.00)
Borough's Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Borough's Covered Payroll (Calendar Year)	\$ 729,294.00	\$ 735,972.00	\$ 729,363.00	\$ 751,781.00
Borough's Contributions as a Percentage of Covered Payroll	12.55%	12.54%	12.17%	11.19%

Note 8: PENSION PLANS (CONT'D)**Supplementary Pension Information (Cont'd)*****Schedule of the Borough's Proportionate Share of the Net Pension Liability - Police and Firemen's Retirement System (PFRS) (Last Eight Plan Years)***

	<u>Measurement Date Ended June 30,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Proportion of the Net Pension Liability	0.0377993212%	0.0392933211%	0.0385433466%	0.0404181401%
Borough's Proportionate Share of the Net Pension Liability	\$ 4,884,171.00	\$ 4,808,645.00	\$ 5,215,550.00	\$ 6,236,779.00
State's Proportionate Share of the Net Pension Liability associated with the Borough	<u>758,001.00</u>	<u>759,294.00</u>	<u>708,446.00</u>	<u>698,908.00</u>
Total	<u>\$ 5,642,172.00</u>	<u>\$ 5,567,939.00</u>	<u>\$ 5,923,996.00</u>	<u>\$ 6,935,687.00</u>
Borough's Covered Payroll (Plan Measurement Period)	\$ 1,304,260.00	\$ 1,299,932.00	\$ 1,247,888.00	\$ 1,278,124.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	374.48%	369.92%	417.95%	487.96%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	63.52%	65.00%	62.48%	58.60%
	<u>Measurement Date Ended June 30,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Borough's Proportion of the Net Pension Liability	0.0359971039%	0.0383671866%	0.0367072458%	0.0358999437%
Borough's Proportionate Share of the Net Pension Liability	\$ 6,876,368.00	\$ 6,390,636.00	\$ 4,617,431.00	\$ 4,772,574.00
State's Proportionate Share of the Net Pension Liability associated with the Borough	<u>577,444.00</u>	<u>560,437.00</u>	<u>497,220.00</u>	<u>444,862.00</u>
Total	<u>\$ 7,453,812.00</u>	<u>\$ 6,951,073.00</u>	<u>\$ 5,114,651.00</u>	<u>\$ 5,217,436.00</u>
Borough's Covered Payroll (Plan Measurement Period)	\$ 1,150,556.00	\$ 1,215,016.00	\$ 1,159,388.00	\$ 1,126,660.00
Borough's Proportionate Share of the Net Pension Liability as a Percentage of Covered Payroll	597.66%	525.97%	398.26%	423.60%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	52.01%	56.31%	62.41%	58.70%

Note 8: PENSION PLANS (CONT'D)**Supplementary Pension Information (Cont'd)*****Schedule of the Borough's Contributions - Police and Firemen's Retirement System (PFRS) (Last Eight Years)***

	<u>Year Ended December 31,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Contractually Required Contribution	\$ 422,283.00	\$ 396,906.00	\$ 376,818.00	\$ 357,708.00
Borough's Contribution in Relation to the Contractually Required Contribution	(422,283.00)	(396,906.00)	(376,818.00)	(357,708.00)
Borough's Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -
Borough's Covered Payroll (Calendar Year)	\$ 1,320,005.00	\$ 1,293,509.00	\$ 1,313,604.00	\$ 1,274,437.00
Borough's Contributions as a Percentage of Covered Payroll	31.99%	30.68%	28.69%	28.07%
	<u>Year Ended December 31,</u>			
	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Borough's Contractually Required Contribution	\$ 293,499.00	\$ 311,868.00	\$ 281,937.00	\$ 261,918.00
Borough's Contribution in Relation to the Contractually Required Contribution	(293,499.00)	(311,868.00)	(281,937.00)	(261,918.00)
Borough's Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -
Borough's Covered Payroll (Calendar Year)	\$ 1,286,350.00	\$ 1,151,156.00	\$ 1,183,259.00	\$ 1,165,286.00
Borough's Contributions as a Percentage of Covered Payroll	22.82%	27.09%	23.83%	22.48%

Other Notes to Supplementary Pension Information***Public Employees' Retirement System (PERS)*****Changes in Benefit Terms**

The June 30, 2020 measurement date included two changes to the plan provisions. Chapter 157, P.L. 2019 expanded the definition of regular or assigned duties for purposes of accidental disability. The Division of Pension and Benefits (DPB) also adopted a new policy regarding the crediting of interest on member contributions for the purpose of refund of accumulated deductions.

Changes in Assumptions

The discount rate used as of June 30 measurement date is as follows:

<u>Year</u>	<u>Rate</u>	<u>Year</u>	<u>Rate</u>
2020	7.00%	2016	3.98%
2019	6.28%	2015	4.90%
2018	5.66%	2014	5.39%
2017	5.00%		

Note 8: PENSION PLANS (CONT'D)**Supplementary Pension Information (Cont'd)****Other Notes to Supplementary Pension Information (Cont'd)*****Public Employees' Retirement System (PERS) (Cont'd)***Changes in Assumptions (Cont'd)

The long-term expected rate of return used as of June 30 measurement date is as follows:

<u>Year</u>	<u>Rate</u>	<u>Year</u>	<u>Rate</u>
2020	7.00%	2016	7.65%
2019	7.00%	2015	7.90%
2018	7.00%	2014	7.90%
2017	7.00%		

The mortality assumption was updated upon direction from the DPB.

Police and Firemen's Retirement System (PFRS)Changes in Benefit Terms

None

Changes in Assumptions

The discount rate used as of June 30 measurement date is as follows:

<u>Year</u>	<u>Rate</u>	<u>Year</u>	<u>Rate</u>
2020	7.00%	2016	5.55%
2019	6.85%	2015	5.79%
2018	6.51%	2014	6.32%
2017	6.14%		

The long-term expected rate of return used as of June 30 measurement date is as follows:

<u>Year</u>	<u>Rate</u>	<u>Year</u>	<u>Rate</u>
2020	7.00%	2016	7.65%
2019	7.00%	2015	7.90%
2018	7.00%	2014	7.90%
2017	7.00%		

The mortality assumption was updated upon direction from the DPB.

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

In June of 2022, the New Jersey Division of Local Government Services issued Local Finance Notice 2022-12 which allows local units to disclose the most recently available information as it relates to the New Jersey Division of Pension's reporting on GASBS No. 75, *Accounting and Financial Reporting for Postemployment Benefits other than Pensions*. As of the date of this report, the information for the measurement period ended June 30, 2021 was not available; therefore, the information from the measurement period June 30, 2020 is disclosed below.

General Information about the State Health Benefit Local Government Retired Employees Plan

Plan Description and Benefits Provided - The Borough contributes to the State Health Benefits Local Government Retired Employees Plan (the "Plan"), which is a cost-sharing multiple-employer defined benefit other postemployment benefit ("OPEB") plan with a special funding situation. It covers employees of local government employers that have adopted a resolution to participate in the Plan. The Plan meets the definition of an equivalent arrangement as defined in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions* (GASB Statement No. 75); therefore, assets are accumulated to pay associated benefits. For additional information about the Plan, please refer to the State of New Jersey (the "State"), Division of Pensions and Benefits' (the "Division") annual financial statements, which can be found at <https://www.state.nj.us/treasury/pensions/financial-reports.shtml>.

The Plan provides medical and prescription drug to retirees and their covered dependents of the participating employers. Under the provisions of Chapter 88, P.L. 1974 and Chapter 48, P.L. 1999, local government employers electing to provide postretirement medical coverage to their employees must file a resolution with the Division. Under Chapter 88, local employers elect to provide benefit coverage based on the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees. Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on a disability pension; or 2) retired with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 4) retired and reached age 62 with at least 15 years of service with the employer. Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiations agreement.

In accordance with Chapter 330, P.L. 1997, which is codified in N.J.S.A 52:14-17.32i, the State provides medical and prescription coverage to local police officers and firefighters, who retire with 25 years of service or on a disability from an employer who does not provide postretirement medical coverage. Local employers were required to file a resolution with the Division in order for their employees to qualify for State-paid retiree health benefits coverage under Chapter 330. The State also provides funding for retiree health benefits to survivors of local police officers and firefighters who die in the line of duty under Chapter 271, P.L. 1989.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**General Information about the State Health Benefit Local Government Retired Employees Plan (Cont'd)**

Contributions - The funding policy for the OPEB plan is pay-as-you-go; therefore, there is no prefunding of the liability. However, due to premium rates being set prior to each calendar year, there is a minimal amount of net position available to cover benefits in future years. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are collected from the State of New Jersey, participating local employers, and retired members.

The Borough was billed monthly by the Plan and paid \$231,054.84, for the year ended December 31, 2020, representing 11.23% of the Borough's covered payroll. During the year ended December 31, 2020, retirees were not required to contribute to the Plan.

OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

OPEB Liability - At December 31, 2020, the Borough's proportionate share of the net OPEB liability was \$8,267,107.00.

The net OPEB liability was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020.

The Borough's proportion of the net OPEB liability was based on the ratio of the Plan members of an individual employer to the total members of the Plan's nonspecial funding situation during the measurement period July 1, 2019 through June 30, 2020. For the June 30, 2020 measurement date, the Borough's proportion was .046065%, which was an increase of .004037% from its proportion measured as of the June 30, 2019 measurement date.

OPEB (Benefit) Expense - At December 31, 2020, the Borough's proportionate share of the OPEB (benefit) expense, calculated by the Plan as of the June 30, 2020 measurement date, is (\$85,947.00). This (benefit) expense is not recognized by the Borough because of the regulatory basis of accounting as described in note 1; however, as previously mentioned, for the year ended December 31, 2020, the Borough made contributions to the Plan totaling \$231,054.84.

Deferred Outflows of Resources and Deferred Inflows of Resources - At December 31, 2020, the Borough had deferred outflows of resources and deferred inflows of resources from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between Expected and Actual Experience	\$ 217,749.00	\$ 1,539,490.00
Changes of Assumptions	1,236,499.00	1,838,477.00
Net Difference between Projected and Actual Earnings on OPEB Plan Investments	5,250.00	
Changes in Proportion	785,746.00	1,359,731.00
Borough Contributions Subsequent to the Measurement Date	115,527.42	
	<u>\$ 2,360,771.42</u>	<u>\$ 4,737,698.00</u>

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**OPEB Liability, OPEB (Benefit) Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd)**

Deferred Outflows of Resources and Deferred Inflows of Resources (Cont'd) - Deferred outflows of resources in the amount of \$115,527.42 will be included as a reduction of the Borough's net OPEB liability during the year ending December 31, 2021. The Borough will amortize the above other deferred outflows of resources and deferred inflows of resources related to the OPEB liability over the following number of years:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between Expected and Actual Experience		
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
Changes of Assumptions		
Year of OPEB Plan Deferral:		
June 30, 2017	-	8.04
June 30, 2018	-	8.14
June 30, 2019	-	8.05
June 30, 2020	7.87	-
Net Difference between Projected and Actual Investment Earnings on OPEB Plan Investments		
Year of OPEB Plan Deferral:		
June 30, 2017	5.00	-
June 30, 2018	5.00	-
June 30, 2019	5.00	-
June 30, 2020	5.00	-
Changes in Proportion		
Year of OPEB Plan Deferral:		
June 30, 2017	8.04	8.04
June 30, 2018	8.14	8.14
June 30, 2019	8.05	8.05
June 30, 2020	7.87	7.87

Other amounts included as deferred outflows of resources and deferred inflows of resources related to the OPEB liability will be recognized in future periods as follows:

Year Ending Dec. 31,	
2021	\$ (595,752.00)
2022	(596,155.00)
2023	(596,806.00)
2024	(597,402.00)
2025	(352,940.00)
Thereafter	246,601.00
	<u>\$ (2,492,454.00)</u>

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**Actuarial Assumptions**

The actuarial assumptions vary for each plan member depending on the pension plan in which the member is enrolled. The actuarial valuation at June 30, 2020 used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate	2.50%
Salary Increases *	
PERS:	
Initial Fiscal Year Applied:	
Rate through 2026	2.00% to 6.00%
Rate Thereafter	3.00% to 7.00%
PFRS:	
Rate for all Future Years	3.25% to 15.25%

* salary increases are based on years of service within the respective Plan

PERS mortality rates were based on Pub-2010 General classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2020.

PFRS mortality rates were based on Pub-2010 Safety classification headcount weighted mortality with fully generational mortality improvement projections from the central year using Scale MP-2020.

Actuarial assumptions used in the June 30, 2019 valuation were based on the results of the PFRS and PERS experience studies prepared for July 1, 2013 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the Plan upon retirement.

All of the Plan's investments are in the State of New Jersey Cash Management Fund (the "CMF"). The New Jersey Division of Investments manages the CMF, which is available on a voluntary basis for investment by State and certain non-State participants. The CMF is considered to be an investment trust fund as defined in GASB Statement No. 31, *Certain Investments and External Investment Pools*. The CMF invests in U.S. government and agency obligations, commercial paper, corporate obligations and certificates of deposit. Units of ownership in the CMF may be purchased or redeemed on any given business day (excluding State holidays) at the unit cost of value of \$1.00. Participant shares are valued on a fair value basis. The CMF pay interest to participants on a monthly basis.

Discount Rate - The discount rate used to measure the OPEB liability at June 30, 2020 was 2.21%. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**Actuarial Assumptions (Cont'd)**

Health Care Trend Assumptions - For pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 through 2022 are reflected. The rates used for 2023 and 2024 are 21.83% and 18.53%, respectively, trending to 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.00% and decreases to a 4.5% long-term trend rate after seven years.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate

The net OPEB liability, calculated using a discount rate of 2.21%, as well as using a discount rate that is 1% lower or 1% higher than the current rate used, is as follows:

	1% Decrease (1.21%)	Current Discount Rate (2.21%)	1% Increase (3.21%)
Borough's Proportionate Share of the Net OPEB Liability	\$ 9,773,467.00	\$ 8,267,107.00	\$ 7,074,686.00

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate

The net OPEB liability, using a healthcare cost trend rate that is 1% lower or 1% higher than the current healthcare cost trend rate used, is as follows:

	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Borough's Proportionate Share of the Net OPEB Liability	\$ 6,841,040.00	\$ 8,267,107.00	\$ 10,134,562.00

OPEB Plan Fiduciary Net Position

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB (benefit) expense, information about the respective fiduciary net position of the State Health Benefits Local Government Retired Employees Plan and additions to/deductions from the Plan's respective fiduciary net position have been determined on the same basis as they are reported by the Plan. Accordingly, contributions (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**Supplementary OPEB Information**

In accordance with GASBS No. 75, the following information is also presented for the State Health Benefits Local Government Retired Employees Plan. These schedules are presented to illustrate the requirements to show information for 10 years; however, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

Schedule of the Borough's Proportionate Share of the Net OPEB Liability (Last Four Plan Years)

	<u>Measurement Date Ended June 30,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Proportion of the Net OPEB Liability	0.046065%	0.042028%	0.046348%	0.047657%
Borough's Proportionate Share of the Net OPEB Liability	\$ 8,267,107.00	\$ 5,693,143.00	\$ 7,261,164.00	\$ 9,729,552.00
Borough's Covered Payroll (Plan Measurement Period)	\$ 2,042,709.00	\$ 2,104,407.00	\$ 2,053,478.00	\$ 2,031,024.00
Borough's Proportionate Share of the Net OPEB Liability as a Percentage of Covered Payroll	404.71%	270.53%	353.60%	479.05%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	0.91%	1.98%	1.97%	1.03%

Schedule of the Borough's Contributions (Last Four Years)

	<u>Year Ended December 31,</u>			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Borough's Required Contributions	\$ 231,054.84	\$ 178,137.42	\$ 257,293.30	\$ 256,473.03
Borough's Contributions in Relation to the Required Contribution	(231,054.84)	(178,137.42)	(257,293.30)	(256,473.03)
Borough's Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -
Borough's Covered Payroll (Calendar Year)	\$ 2,058,275.00	\$ 2,052,400.00	\$ 2,088,187.00	\$ 2,034,805.00
Borough's Contributions as a Percentage of Covered Payroll	11.23%	8.68%	12.32%	12.60%

Other Notes to Supplementary OPEB Information

Changes in Benefit Terms - The actuarial valuation as of June 30, 2020 included updates to the provisions of Chapter 48, along with newly adopted changes in different levels of subsidy for employers.

Changes in Assumptions - The discount rate used as of the June 30 measurement date is as follows:

<u>Year</u>	<u>Rate</u>	<u>Year</u>	<u>Rate</u>
2020	2.21%	2018	3.87%
2019	3.50%	2017	3.58%

Note 9: POSTEMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS (CONT'D)**Other Notes to Supplementary OPEB Information (Cont'd)**

Changes in Assumptions (Cont'd) - The expected investment rate of return is based on guidance provided by the State. These expected rates of return are the same as the discount rates listed above.

In addition to changes in the discount rate, other factors that affected the valuation of the net OPEB liability included changes in the trend, repealment of the excise tax, and updated mortality improvement assumptions.

The health care trend assumption is used to project the growth of the expected claims over the lifetime of the health care recipients. Medical and prescription drug trend rates are determined by utilizing experience data, industry experience which includes surveys and Aon trend guidance. These rates are adjusted further to be appropriate with respect to the plan provisions. For pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.50% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage rates for Plan Years 2019 through 2022 are reflected. For Plan Year 2023 the Medicare Advantage trend rate includes an assumed increase in the premiums based on recent experience and discussions with the Medicare Advantage vendor. The assumed post-65 medical trend is 4.50% for all future years. For prescription drug benefits, the initial trend rate is 7.00% decreasing to a 4.50% long-term trend rate after seven years.

On October 21, 2020, the Society of Actuaries (SOA) released an updated set of life expectancy mortality improvement assumptions, Scale MP-2020. The MP-2020 scale reflects more recent mortality data for the U.S. population.

Note 10: COMPENSATED ABSENCES**Chief of Police**

Under the agreement dated January 1, 2016, sick leave for the Chief of Police accrues at a rate of 10 hours per month and accumulates from year to year. At the Chief's option, up to 120 hours of the preceding year's annual unused sick leave may be paid at the preceding year rate providing that the balance has not fallen below 300 hours. Upon retirement, any accrued or banked sick leave has no cash value. The Chief of Police is entitled to four weeks of vacation annually. Unused vacation that does not exceed one week (40 hours) may be turned back for payment at straight time. Up to forty hours may be carried forward and used in the subsequent year. Upon separation from employment with the Borough, all vacation time will be paid at straight time.

Police Benevolent Association Local 30

Under the agreement dated January 1, 2015, sick leave for the full-time members of this collective bargaining agreement accrues at a rate of one (1) eight (8) hour day per month during the first calendar year of employment and one and one quarter (1 1/4) eight (8) hour day per month in every calendar year thereafter. This earned sick leave accumulates from year to year. All members hired prior to 1992 are permitted to accumulate up to a maximum of 200 sick days which are eligible for payment at the time of retirement. For members hired in 1992 or after, the maximum accumulation of time is 160 days. Time accumulated is paid at a rate of one-half (1/2) day's pay for each day accumulated. Time earned prior to 1992 is paid at the rate of pay at the time of retirement. Time earned in 1992 or after is paid at the rate of pay at the time it was earned. All sick days accumulated in excess of 200 or 160 respectively are not eligible for payment at retirement. Members hired prior to 1992 are permitted to accumulate sick days in excess of the maximum of 200; however are not paid for this excess upon retirement. Each December, the member may choose to be paid for any accumulated sick time providing the member's balance exceeds 300 hours. The maximum payment annually is 96 hours. Dependent upon the number of years of service, members earn between four (4) 10 hour days (40 hours) and sixteen (16) 10 hour days (160 hours) vacation annually. Up to 40 hours of vacation can be carried forward into the next year.

Note 10: COMPENSATED ABSENCES (CONT'D)**International Brotherhood of Teamsters Local 676**

Under the agreement dated January 1, 2015, sick leave for the full-time employees under this collective bargaining agreement accrue at a rate of one (1) working day per month during the first calendar year of employment and one and one quarter (1 1/4) working days per month up to a maximum of 15 sick days in every calendar year thereafter. Part-time employees accrue sick leave on a pro rata basis. Accumulated days may be carried forward from year to year. Upon discharge, the employee is entitled to all monies due in accordance with the agreement. Providing the employee has accumulated at least a minimum of 5 sick days, the excess days may be sold back at half their compensation value. The intent to sell back days must be made in writing by March 31st and the number of days to be sold confirmed by November 1st. The payout for this buy back occurs in December annually. Dependent upon the number of years of service, employees earn between one and twenty-five days of vacation annually. Part-time employees earn vacation time on a pro rata basis. The carried forward of up to five days of vacation is only permitted upon written request to the employee's department head or supervisor. Any granted carry forward of vacation days is forfeited if not used in the subsequent year.

The Borough has established a compensated absences trust fund to set aside funds for future payments of compensated absences. At December 31, 2021, the balance of the fund was \$45,186.00. It is estimated that, at December 31, 2021, accrued benefits for compensated absences are valued at \$78,541.95.

Note 11: DEFERRED COMPENSATION SALARY ACCOUNT

The Borough offers its employees a deferred compensation plan in accordance with Internal Revenue Code Section 457, which has been approved by the Director of the Division of Local Government Services. The Plan, available to all full time employees at their option, permits employees to defer a portion of their salary to future years. The deferred compensation is not available to participants until termination, retirement, death, or unforeseeable emergency.

Amounts deferred under Section 457 plans must be held in trust for the exclusive benefit of participating employees and not be accessible by the Borough or its creditors. Since the Borough does not have a fiduciary relationship with the Plan, the balances and activities of the Plan are not reported in the Borough's financial statements.

Note 12: LEASE OBLIGATIONS

At December 31, 2021, the Borough had lease agreements in effect for the following:

Operating:
 Four (4) Copiers
 One (1) Postage Meter and Maintenance Contract

Operating Leases - Future minimum lease payments under operating lease agreements are as follows:

<u>Year</u>	<u>Amount</u>
2022	\$ 4,960.00
2023	3,441.00
2024	3,372.00
2025	3,372.00
2026	1,926.00

Rental payments under operating leases for the year 2021 were \$5,132.95.

Note 13: CAPITAL DEBT

The following schedule represents the Borough's summary of debt for the current and two previous years:

Summary of Debt

	<u>2021</u>	<u>2020</u>	<u>2019</u>
<u>Issued</u>			
General:			
Notes	\$ 3,318,808.25	\$ 3,422,347.25	\$ 3,652,111.50
Sewer Utility:			
Notes	<u>221,400.00</u>	<u>255,500.00</u>	<u>102,600.00</u>
Total Issued	<u>3,540,208.25</u>	<u>3,677,847.25</u>	<u>3,754,711.50</u>
<u>Authorized but not Issued</u>			
General:			
Notes	-	-	-
Sewer Utility:			
Notes	<u>475,000.00</u>	<u>-</u>	<u>-</u>
Total Authorized but not Issued	<u>475,000.00</u>	<u>-</u>	<u>-</u>
Total Issued and Authorized but not Issued	<u>4,015,208.25</u>	<u>3,677,847.25</u>	<u>3,754,711.50</u>
<u>Deductions</u>			
Sewer Utility:			
Notes			
Self-Liquidating	<u>221,400.00</u>	<u>255,500.00</u>	<u>102,600.00</u>
Total Deductions	<u>221,400.00</u>	<u>255,500.00</u>	<u>102,600.00</u>
Net Debt	<u>\$ 3,793,808.25</u>	<u>\$ 3,422,347.25</u>	<u>\$ 3,652,111.50</u>

Summary of Statutory Debt Condition - Annual Debt Statement

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the annual debt statement and indicated a statutory net debt of .826%.

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Net Debt</u>
School Purposes	\$ 2,820,000.00	\$ 2,820,000.00	
Self-Liquidating	221,400.00	221,400.00	
General	<u>3,793,808.25</u>		<u>\$ 3,793,808.25</u>
	<u>\$ 6,835,208.25</u>	<u>\$ 3,041,400.00</u>	<u>\$ 3,793,808.25</u>

Net debt \$3,793,808.25 divided by the equalized valuation basis per N.J.S.A.40A:2-2, as amended, \$459,143,316.33, equals .826%.

Note 13: CAPITAL DEBT (CONT'D)

Borrowing Power Under N.J.S.A. 40A:2-6 as Amended

3 1/2% of Equalized Valuation Basis (Municipal)	\$ 16,070,016.07
Less: Net Debt	<u>3,793,808.25</u>
Remaining Borrowing Power	<u><u>\$ 12,276,207.82</u></u>

**Calculation of "Self-Liquidating Purpose,"
Sewer Utility Per N.J.S.A. 40:2-45**

Cash Receipts from Fees, Rents, Fund Balance Anticipated, Interest and Other Investment Income, and Other Charges for the Year	\$ 481,501.64
Deductions:	
Operating and Maintenance Costs	\$ 361,441.78
Debt Service	<u>35,432.03</u>
Total Deductions	<u>396,873.81</u>
Excess in Revenue	<u><u>\$ 84,627.83</u></u>

Note 14: DEFERRED CHARGES TO BE RAISED IN SUCCEEDING BUDGETS

Certain expenditures are required to be deferred to budgets of succeeding years. At December 31, 2021, the following deferred charge is shown on the statement of assets, liabilities, reserves and fund balance of the following fund:

<u>Description</u>	<u>Balance December 31, 2021</u>	<u>2022 Budget Appropriation</u>
Current Fund:		
Special Emergency Authorizations	\$ 65,000.00	\$ 30,000.00
Emergency Authorization	25,000.00	25,000.00

The appropriation in the 2022 Budget as adopted is not less than that required by the statutes.

Note 15: SCHOOL TAXES

Sterling Regional High School tax has been raised and the liability deferred by statutes, resulting in the school tax payable set forth in the current fund liabilities as follows:

	<u>Balance December 31,</u>	
	<u>2021</u>	<u>2020</u>
Balance of Tax	\$ 1,357,314.50	\$ 1,363,129.00
Deferred	<u>1,357,314.50</u>	<u>1,363,129.00</u>
	<u>\$ -</u>	<u>\$ -</u>

Note 16: RISK MANAGEMENT

The Borough is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Borough is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Borough is billed quarterly for amounts due to the State.

The following is a summary of Borough contributions, reimbursements to the State for benefits paid and the ending balance of the Borough's trust fund for the current and previous two years:

<u>Year</u>	<u>Borough Contributions</u>	<u>Employee Contributions</u>	<u>Interest Earnings</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2021	\$ -	\$ 4,008.62	\$ 31.26	\$ 864.87	\$ 27,969.17
2020	-	3,493.39	88.67	65.74	24,794.16
2019	-	3,721.44	143.11	12,100.75	21,277.84

It is estimated that there are no unreimbursed payments on behalf of the Borough at December 31, 2021.

Joint Insurance Pool - The Borough is a member of the Statewide Insurance Fund. The Fund provides its members including the Borough with the following coverage:

- Workers' Compensation
- Auto and General Liability
- Professional Liability
- Property including Auto Physical Damage
- Boiler & Machinery
- Crime
- Pollution
- Cyber Liability
- Non Owned Aircraft

Note 16: RISK MANAGEMENT (CONT'D)

Joint Insurance Pool (Cont'd) - Contributions to the Fund, including a reserve for contingencies, are payable in four installments and are based on actuarial assumptions determined by the Fund's actuary. The Fund was established for the purpose of purchasing reinsurance/primary insurance and excess liability coverage from commercial companies with A.M. Best Rating of A- or better. The Commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention, or administrative accounts to assure the payment of the Fund's obligations.

The Fund publishes its own financial report for the year ended December 31, 2021, which can be obtained from:

Statewide Insurance Fund
One Sylvan Way
Parsippany, New Jersey 07054

Note 17: OPEN SPACE TRUST FUND

On November 4, 2008 pursuant to P.L. 1997, c. 24 (N.J.S.A. 40:12-15.1 et seq.), the voters of the Borough authorized the establishment of an Open Space Trust Fund effective January 1, 2009, for the purpose of raising revenue to develop and maintain lands acquired for recreation and conservation purposes. As a result of this referendum and subsequent amendments to chapter 2.32.080 of the code of the Borough of Stratford, taxes in an amount not exceed \$57,247.36 are levied annually. Amounts raised by taxation are assessed, levied and collected in the same manner and at the same time as other taxes. One half the amount levied, \$28,623.68 is budgeted to develop and maintain lands acquired for recreational and conservation purposes and one half, \$28,623.68 is budgeted to develop and maintain lands acquired for recreational and conservation purposes, and maintenance of lands acquired for recreation and conservation allocated to youth athletic safety, field maintenance and/or youth based recreational infrastructure improvements. Future increases in the tax rate or to extend the authorization must be authorized by referendum. All revenue received is accounted for in a trust fund dedicated by rider (N.J.S.A. 40A:4-39) for the purpose stated. Interest earned on the investment of these funds is credited to the Open Space Trust Funds.

Note 18: CONTINGENCIES

Grantor Agencies - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the Borough expects such amount, if any, to be immaterial.

Litigation - The Borough is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the Borough, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

Note 19: CONCENTRATIONS

The Borough depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the Borough is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

Note 20: COVID-19

On January 30, 2020, the World Health Organization (“WHO”) announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the “COVID-19 outbreak”) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Borough’s financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Borough is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for calendar year 2022.

SUPPLEMENTAL EXHIBITS

SUPPLEMENTAL EXHIBITS

CURRENT FUND

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Current Cash
Per N.J.S. 40A:5-5 -- Collector - Treasurer
For the Year Ended December 31, 2021

	<u>Regular Fund</u>	<u>Federal and State Grant Fund</u>
Balance December 31, 2020	\$ 1,633,862.79	\$ 1,905.67
Increased by Receipts:		
Miscellaneous Revenue not Anticipated	\$ 113,583.39	
2021 Appropriation Refunds	21,538.10	
2020 Appropriation Reserve Refunds	133.39	
Tax Collector	18,461,111.50	
Petty Cash Funds	75.00	
Revenue Accounts Receivable	1,503,255.30	
Due Bank	0.27	
Due State of New Jersey - Veterans' and Senior Citizens' Deductions	58,090.32	
Federal and State Grants Receivable		\$ 294,340.01
Reserve for Federal and State Grants -- Unappropriated		363,984.90
Due Animal Control Fund	24.08	
Due Trust - Other Fund	97,609.91	
Due Sewer Utility Operating Fund	0.20	
	<u>20,255,421.46</u>	<u>658,324.91</u>
	21,889,284.25	660,230.58
Decreased by Disbursements:		
2021 Appropriations	5,910,139.60	
Petty Cash Funds	75.00	
2020 Appropriation Reserves	127,476.35	
Tax Overpayments	13,881.14	
County Taxes Payable	3,573,132.54	
Due to County - Added and Omitted Taxes	1,300.97	
Local School District Taxes Payable	7,899,544.00	
Regional High School Taxes	2,720,443.50	
Open Space Trust Taxes Payable	57,247.36	
Reserve for Master Plan	1,816.75	
Accounts Payable	845.00	
Reserve for Federal and State Grants -- Appropriated		493,468.73
Due General Capital Fund	54,277.05	
	<u>20,360,179.26</u>	<u>493,468.73</u>
Balance December 31, 2021	<u>\$ 1,529,104.99</u>	<u>\$ 166,761.85</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Current Cash
Per N.J.S. 40A:5-5 -- Collector
For the Year Ended December 31, 2021

Receipts:

Interest and Cost on Taxes	\$ 63,150.41
Miscellaneous Revenue not Anticipated:	
Maintenance Liens Receivable	390.00
Taxes Receivable	18,182,090.85
Prepaid Taxes	200,882.24
Tax Overpayments	<u>14,598.00</u>

18,461,111.50

Decreased by:

Turnovers to Treasurer	<u>\$ 18,461,111.50</u>
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BOROUGH OF STRATFORD
 CURRENT FUND
 Schedule of Change Funds
 As of December 31, 2021

Office:		
Collector		\$ 20.00
Court		<u>100.00</u>
		<u>\$ 120.00</u>

BOROUGH OF STRATFORD
 CURRENT FUND
 Statement of Petty Cash Funds
 For the Year Ended December 31, 2021

<u>Office</u>	<u>Received from Treasurer</u>	<u>Returned to Treasurer</u>
Borough Clerk	<u>\$ 75.00</u>	<u>\$ 75.00</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Delinquent Property Taxes Receivable
For the Year Ended December 31, 2021

Year	Balance	2021	Added	Collections (Collector)		Due from	Transfer to	Miscellaneous	Cancellations	Balance
	Dec. 31, 2020	Levy	Taxes	2020	2021	State of New Jersey	Lien			Dec. 31, 2021
2017	\$ 1,555.05				\$ 1,555.05					
2018	2,089.27				1,039.21					\$ 1,050.06
2019	17,971.71				5,268.34					12,703.37
2020	246,486.16		\$ 802.57		230,030.75					17,257.98
	268,102.19		802.57		237,893.35					31,011.41
2021		\$ 18,453,266.43		\$ 139,205.81	17,944,197.50	\$ 59,500.00	\$ 757.01	\$ 22.53	\$ 52,167.07	257,416.51
	<u>\$ 268,102.19</u>	<u>\$ 18,453,266.43</u>	<u>\$ 802.57</u>	<u>\$ 139,205.81</u>	<u>\$ 18,182,090.85</u>	<u>\$ 59,500.00</u>	<u>\$ 757.01</u>	<u>\$ 22.53</u>	<u>\$ 52,167.07</u>	<u>\$ 288,427.92</u>
Reserve for Whitman Avenue Townhouses								<u>\$ 22.53</u>		

Analysis of 2021 Property Tax Levy

Tax Yield:

General Purpose Tax	\$ 18,450,172.70
Added Taxes (54:4-63.1 et seq.)	3,093.73
	<u>\$ 18,453,266.43</u>

Tax Levy:

Regional High School Tax	\$ 2,714,629.00
Local District School Tax	7,899,544.00
County Taxes:	
Net County Taxes	\$ 3,483,160.30
County Open Space Taxes	89,972.24
Due County for Added and Omitted Taxes	599.39
Total County Taxes	3,573,731.93
Municipal Open Space Tax	57,247.36
Local Tax for Municipal Purposes	4,053,853.96
Minimum Library Tax	149,709.52
Add: Additional Tax Levied	4,550.66
	<u>4,208,114.14</u>
	<u>\$ 18,453,266.43</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Tax Title Liens Receivable
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 6,385.16
Increased by:	
Transfer from 2021 Taxes Receivable	<u>757.01</u>
Balance December 31, 2021	<u><u>\$ 7,142.17</u></u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Maintenance Liens Receivable
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 2,052.54
Decreased by:	
Receipts -- Collector	<u>390.00</u>
Balance December 31, 2021	<u><u>\$ 1,662.54</u></u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Revenue Accounts Receivable
For the Year Ended December 31, 2021

	<u>Balance</u> <u>Dec. 31, 2020</u>	<u>Accrued in</u> <u>2021</u>	<u>Collected</u>	<u>Due from</u> <u>Animal</u> <u>Control</u> <u>Fund</u>	<u>Due from</u> <u>Trust -</u> <u>Other</u> <u>Fund</u>	<u>Due from</u> <u>General</u> <u>Capital</u> <u>Fund</u>	<u>Balance</u> <u>Dec. 31, 2021</u>
Clerk:							
Licenses:							
Alcohol Beverage		\$ 5,000.00	\$ 5,000.00				
Other		3,286.00	3,226.00				\$ 60.00
Fees and Permits	\$ 400.00	63,733.30	56,673.30				7,460.00
Registrar of Vital Statistics:							
Licenses Other		132.00	102.00				30.00
Fees and Permits	1,170.00	21,404.00	18,009.00				4,565.00
Fees and Permits Direct from State		600.00	600.00				
Municipal Court:							
Fines and Costs	13,654.18	244,159.46	243,095.04				14,718.60
Energy Receipts Tax		720,632.00	720,632.00				
Shared Services School Resource Officer		65,160.75	65,160.75				
Property Maintenance		12,870.00	12,870.00				
Library Property Maintenance		6,875.00	6,875.00				
Delaware River Port Authority		15,000.00	15,000.00				
Conrail Property Maintenance		3,300.00	3,300.00				
Cable Television Franchise Fee		24,284.85	24,284.85				
Rowan University		50,000.00	50,000.00				
Payment in Lieu of Taxes		275,934.84	275,934.84				
Interest on Investments and Deposits	25.93	3,853.65	2,492.52	\$ 23.19	\$ 661.09	\$ 700.76	2.02
	<u>\$ 15,250.11</u>	<u>\$ 1,516,225.85</u>	<u>\$ 1,503,255.30</u>	<u>\$ 23.19</u>	<u>\$ 661.09</u>	<u>\$ 700.76</u>	<u>\$ 26,835.62</u>

BOROUGH OF STRATFORD
CURRENT FUND
Schedule of Property Acquired for Taxes (At Assessed Valuation)
As of December 31, 2021

Balance December 31, 2021	<u>\$ 613,700.00</u>
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BOROUGH OF STRATFORD
CURRENT FUND
Statement of Deferred Charges
N.J.S. 40A:4-55 Special Emergency
For the Year Ended December 31, 2021

<u>Date</u> <u>Authorized</u>	<u>Purpose</u>	<u>Net Amount</u> <u>Authorized</u>	1/5 of <u>Net Amount</u> <u>Authorized</u>	<u>Balance</u> <u>Dec. 31, 2020</u>	<u>Raised in</u> <u>Budget</u>	<u>Balance</u> <u>Dec. 31, 2021</u>
February 9, 2016	Master Plan Update	\$ 50,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	
August 4, 2016	Master Plan Update	50,000.00	10,000.00	10,000.00	10,000.00	
November 9, 2016	Master Plan Update	50,000.00	10,000.00	10,000.00	10,000.00	
February 14, 2017	Master Plan Update	50,000.00	10,000.00	20,000.00	10,000.00	\$ 10,000.00
June 12, 2018	Master Plan Update	50,000.00	10,000.00	30,000.00	10,000.00	20,000.00
March 12, 2019	Master Plan Update	25,000.00	5,000.00	20,000.00	5,000.00	15,000.00
April 14, 2020	Master Plan Update	25,000.00	5,000.00	25,000.00	5,000.00	20,000.00
		<u>\$ 300,000.00</u>	<u>\$ 60,000.00</u>	<u>\$ 125,000.00</u>	<u>\$ 60,000.00</u>	<u>\$ 65,000.00</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of 2020 Appropriation Reserves
For the Year Ended December 31, 2021

	Balance Dec. 31, 2020		Budget After Modification	Paid or Charged	Balanced Lapsed
	<u>Encumbered</u>	<u>Reserved</u>			
OPERATIONS -- WITHIN "CAPS"					
General Government Functions:					
General Administration:					
Other Expenses	\$ 740.76	\$ 2,200.29	\$ 2,941.05	\$ 747.38	\$ 2,193.67
Elections:					
Other Expenses		5,200.00	5,200.00	1,730.81	3,469.19
Financial Administration (Treasury):					
Salaries and Wages		8,519.34	8,519.34		8,519.34
Other Expenses	139.99	3,511.22	3,651.21	139.99	3,511.22
Collection of Taxes					
Salaries and Wages		2,553.51	2,553.51		2,553.51
Other Expenses		1,941.48	1,941.48	95.00	1,846.48
Assessment of Taxes:					
Other Expenses	1,111.81	2,571.37	3,683.18	1,111.81	2,571.37
Legal Services and Costs					
Salaries and Wages		1,631.80	1,631.80		1,631.80
Other Expenses		17,735.70	17,735.70	5,864.07	11,871.63
Engineering Services and Costs					
Other Expenses	1,081.25	8,334.25	9,415.50	7,101.25	2314.25
Municipal Court					
Salaries and Wages		29,797.82	29,797.82	80.00	29,717.82
Other Expenses	9.78	24,095.56	24,105.34	539.72	23,565.62
Public Defender					
Salaries and Wages		10.00	10.00		10.00
Land Use Administration:					
Municipal Land Use Law (N.J.S.. 40:55D-1)					
Planning Board					
Salaries and Wages		12.10	12.10		12.10
Other Expenses	538.80	1,200.68	1,739.48	538.80	1,200.68
Insurance:					
Group Insurance for Employees	2,790.08	23,046.95	25,837.03	25,165.10	671.93
Public Safety Functions:					
Police					
Salaries and Wages		98,942.18	98,942.18	4,940.59	94,001.59
Other Expenses	7,840.87	22,087.02	29,927.89	12,655.08	17,272.81
Office of Emergency Management					
Other Expenses	1,426.50	948.27	2,374.77	2,089.58	285.19
Fire					
Fire Hydrant Service		6,183.00	6,183.00	4,752.50	1,430.50
Fire Department	1,192.05	1,052.37	2,244.42	1,303.46	940.96
Uniform Fire Safety and Inspection Act					
Other Expenses		131.50	131.50		131.50
Public Work Functions:					
Public Works Department:					
Salaries and Wages		2,918.05	2,918.05		2,918.05
Other Expenses	615.73	10,037.11	10,652.84	10,602.48	50.36
Solid Waste Collection					
Other Expenses		7,057.65	7,057.65	7,057.65	
Public Buildings and Grounds					
Other Expenses	1,416.19	6,995.24	8,411.43	7,229.62	1,181.81
Maintenance of Motor Vehicles:					
Other Expenses	1,817.31	6,988.80	8,806.11	3,748.27	5,057.84
Health and Human Services Functions:					
Board of Health					
Salaries and Wages		61.09	61.09		61.09
Other Expenses	170.50	907.00	1,077.50	73.50	1004.00
Environmental Commission (N.J.S.. 40:56A-1)					
Other Expenses		290.10	290.10		290.10

(Continued)

BOROUGH OF STRATFORD
CURRENT FUND
Statement of 2020 Appropriation Reserves
For the Year Ended December 31, 2021

	Balance Dec. 31, 2020		Budget After Modification	Paid or Charged	Balanced Lapsed
	<u>Encumbered</u>	<u>Reserved</u>			
OPERATIONS -- WITHIN "CAPS" (CONT'D)					
Utility Expenses and Bulk Purchases:					
Electricity	\$ 3,000.00	\$ 5,766.21	\$ 8,766.21	\$ 3,503.69	\$ 5,262.52
Street Lighting	1,985.40		1,985.40	1,917.30	68.10
Telephone	1,757.42	3,022.31	4,779.73	1,927.58	2,852.15
Water	268.67	192.20	460.87	460.87	
Gas (Natural or Propane)		5,390.08	5,390.08	2,716.66	2,673.42
Sewerage Processing and Disposal		346.70	346.70	346.70	
Gasoline		15,101.62	15,101.62	3,241.98	11,859.64
Landfill / Solid Waste Disposal Costs:					
Solid Waste Disposal		14,618.96	14,618.96	14,618.96	
Other Common Operating Functions (Unclassified)					
Celebration of Public Events, Anniversaries or Holiday					
Other Expenses	500.00	8,214.37	8,714.37	592.75	8,121.62
Total Operations Including Contingent - within "CAPS"	<u>28,403.11</u>	<u>349,613.90</u>	<u>378,017.01</u>	<u>126,893.15</u>	<u>251,123.86</u>
DEFERRED CHARGES AND STATUTORY EXPENDITURES					
MUNICIPAL -- WITHIN "CAPS"					
Statutory Expenditures:					
Contribution to:					
Public Employees Retirement System		2,825.35	2,825.35		2,825.35
Defined Contribution Retirement Program		10.00	10.00		10.00
Unemployment Compensation Insurance		13.27	13.27	5.80	7.47
Social Security System (O.A.S.I.)		14,702.22	14,702.22	444.01	14,258.21
Total Deferred Charges and Statutory Expenditures		<u>17,550.84</u>	<u>17,550.84</u>	<u>449.81</u>	<u>17,101.03</u>
Total General Appropriations for Municipal Purposes --					
Within "CAPS"	<u>\$ 28,403.11</u>	<u>367,164.74</u>	<u>395,567.85</u>	<u>127,342.96</u>	<u>268,224.89</u>
OPERATIONS -- EXCLUDED FROM "CAPS"					
Interlocal Municipal Service Agreements:					
School Resource Officer		34,500.77	34,500.77		34,500.77
Total Interlocal Municipal Service Agreements		<u>34,500.77</u>	<u>34,500.77</u>		<u>34,500.77</u>
Total Operations -- Excluded from "CAPS"		<u>34,500.77</u>	<u>34,500.77</u>		<u>34,500.77</u>
CAPITAL IMPROVEMENTS -- EXCLUDED FROM "CAPS"					
Capital Outlay -- Computers		3,000.00	3,000.00		3,000.00
Total General Appropriations	<u>\$ 28,403.11</u>	<u>\$ 404,665.51</u>	<u>\$ 433,068.62</u>	<u>\$ 127,342.96</u>	<u>\$ 305,725.66</u>
Disbursed				\$ 127,476.35	
Refunds				(133.39)	
				<u>\$ 127,342.96</u>	

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Due to State of New Jersey -
Veterans' and Senior Citizens' Deductions
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 9,894.11
Increased by:		
Receipts		<u>58,090.32</u>
		67,984.43
Decreased by:		
Accrued in 2021:		
Senior Citizens, Disabled and Surviving Spouse Deductions Per Tax Billing	\$ 10,500.00	
Veterans and Widows Deductions per Tax Billing	<u>48,750.00</u>	
	\$ 59,250.00	
Deductions Allowed per Collector	<u>1,500.00</u>	
		\$ 60,750.00
Less:		
Deductions Disallowed per Collector	1,250.00	
Deductions Disallowed per Collector (2020 Taxes)	<u>500.00</u>	
		<u>1,750.00</u>
		<u>59,000.00</u>
Balance December 31, 2021		<u><u>\$ 8,984.43</u></u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Prepaid Taxes
For the Year Ended December 31, 2021

Balance December 31, 2020 (2021 Taxes)	\$ 139,205.81
Increased by:	
Receipts:	
Collector	<u>200,882.24</u>
	340,088.05
Decreased by:	
Application to Taxes Receivable	<u>139,205.81</u>
Balance December 31, 2021 (2022 Taxes)	<u><u>\$ 200,882.24</u></u>

Exhibit SA-14

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Tax Overpayments
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 5,948.73
Increased by:	
Receipts:	
Collector	<u>14,598.00</u>
	20,546.73
Decreased by:	
Disbursements:	
Refunds	<u>13,881.14</u>
Balance December 31, 2021	<u><u>\$ 6,665.59</u></u>

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of County Taxes Payable
 For the Year Ended December 31, 2021

2021 Levy:		
Net County Taxes	\$	3,483,160.30
County Open Space Taxes		89,972.24
		\$ 3,573,132.54
Decreased by:		
Disbursements		\$ 3,573,132.54

Exhibit SA-16

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Due to County - Added and Omitted Taxes
 For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 1,300.97
Increased by:		
County Share of Levy:		
2021 Added Assessments		599.39
		1,900.36
Decreased by:		
Disbursements		1,300.97
Balance December 31, 2021		\$ 599.39

Exhibit SA-17

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Due to County - Brandywine PILOT
 For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 12,362.83
Increased by:		
Budget Appropriation --		
County Share of PILOT Revenue		6,139.67
Balance December 31, 2021		\$ 18,502.50

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Local School District Taxes Payable
 For the Year Ended December 31, 2021

2021 Levy (Calendar Year)	\$ 7,899,544.00
Decreased by:	
Disbursements	<u>\$ 7,899,544.00</u>

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Regional High School Taxes
 For the Year Ended December 31, 2021

Balance December 31, 2020	
Regional High School Tax Deferred	\$ 1,363,129.00
Increased by:	
Levy School Year July 1, 2021 to June 30, 2022	<u>2,714,629.00</u>
	4,077,758.00
Decreased by:	
Disbursements	<u>2,720,443.50</u>
Balance December 31, 2021	
Regional High School Tax Deferred	<u>\$ 1,357,314.50</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Parks Open Space Taxes Payable
For the Year Ended December 31, 2021

2021 Levy	\$ 57,247.36
Decreased by:	
Disbursements -- Open Space Trust Fund	<u>\$ 57,247.36</u>

BOROUGH OF STRATFORD
CURRENT FUND
Statement of Reserve for Whitman Ave Townhouses
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 7,581.94
Decreased by:	
Transfer to 2021 Taxes Receivable	<u>22.53</u>
Balance December 31, 2021	<u>\$ 7,559.41</u>

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Reserve for Master Plan
 For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 11,822.55
Decreased by:	
Disbursements	1,816.75
Balance December 31, 2021	\$ 10,005.80

Exhibit SA-23

BOROUGH OF STRATFORD
CURRENT FUND
 Statement of Accounts Payable
 For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 845.00
Decreased by:	
Disbursements	\$ 845.00

BOROUGH OF STRATFORD
FEDERAL AND STATE GRANT FUND
 Statement of Federal and State Grants Receivable
 For the Year Ended December 31, 2021

<u>Grant</u>	<u>Balance Dec. 31, 2020</u>	<u>Accrued</u>	<u>Received</u>	<u>Cancellations</u>	<u>Balance Dec. 31, 2021</u>
Federal Grants:					
National Priority Safety Programs:					
National Highway Traffic Safety Administration:					
Camden County Regional DWI Task Force	\$ 39,329.69	\$ 46,750.00	\$ 46,750.00		\$ 39,329.69
Click it or Ticket	1,100.00			\$ 1,100.00	
Distracted Driver Statewide Crackdown	660.00	5,940.00	5,940.00	660.00	
Drive Sober or Get Pulled Over:					
Labor Day Crackdown	100.00			100.00	
Year-End Crackdown	6,000.00	6,000.00	6,000.00		6,000.00
Division of Alcohol Beverage Control:					
Cops in Shops	2,800.00			2,800.00	
Total Federal Grants	49,989.69	58,690.00	58,690.00	\$4,660.00	45,329.69
State Grants:					
Alcohol Education and Rehabilitation		5,907.17	5,907.17		
Body Armor Replacement	585.45	2,660.83	1,543.51		1,702.77
Body Worn Camera Grant		55,026.00	44,020.80		11,005.20
Clean Communities Program		14,140.52	14,140.52		
Drunk Driving Enforcement Fund		12,619.16	12,619.16		
DWI Enforcement Sobriety Checkpoint		2,970.00	2,970.00		
Municipal Alliance Against Drug and Alcohol Abuse	15,925.58	14,362.50	10,245.30		20,042.78
New Jersey Department of Transportation:					
2018 Grant	96,029.10		96,029.10		
2019 Grant	77,763.71				77,763.71
2020 Grant	300,000.00				300,000.00
Pedestrian Safety Enforcement & Education Fund	10,855.03	16,775.00	14,465.47		13,164.56
Recycling Tonnage Grant		8,481.48	8,481.48		
Safe and Secure Communities Program	15,000.00	16,200.00	23,100.00		8,100.00
Total State Grants	516,158.87	149,142.66	233,522.51		431,779.02
Other Grants:					
Camden County Open Space Trust Fund -					
Vassar Avenue Sports Complex	5,834.95	25,000.00		5,834.95	25,000.00
Quaker Run Nature Trail	1,750.37			1,750.37	
South Jersey Gas First Responders Grant		5,000.00	5,000.00		
Total Other Grants	7,585.32	30,000.00	5,000.00	7,585.32	25,000.00
Total Federal, State, and Other Grants	\$ 573,733.88	\$ 237,832.66	\$ 297,212.51	\$ 12,245.32	\$ 502,108.71
Original Budget					
Chapter 159 - 40A:4-87		\$ 140,620.15			
Chapter 159 - 40A:4-87 (Local Match Due Trust Other Fund)		93,222.69			
Accrued Federal and State Grants Unappropriated		2,872.50	\$ 2,872.50		
Receipts		1,117.32			
Cancelled Against Appropriated Grant Reserves			294,340.01		
				\$ 12,245.32	
		<u>\$ 237,832.66</u>	<u>\$ 297,212.51</u>	<u>\$ 12,245.32</u>	

BOROUGH OF STRATFORD
FEDERAL AND STATE GRANT FUND
 Statement of Reserve for Federal and State Grants -- Unappropriated
 For the Year Ended December 31, 2021

<u>Grant</u>	<u>Balance Dec. 31, 2020</u>	<u>Accounts Receivable</u>	<u>Cash Received</u>	<u>Balance Dec. 31, 2021</u>
Federal Grants:				
COVID ARP State and Local Fiscal Recovery Funding			\$ 363,984.90	\$ 363,984.90
Total Federal Grants			363,984.90	363,984.90
State Grants:				
Body Armor Replacement Program		\$ 1,117.32		1,117.32
Total State Grants		1,117.32		1,117.32
Total Federal, State, and Other Grants	\$ -	\$ 1,117.32	\$ 363,984.90	\$ 365,102.22

BOROUGH OF STRATFORD
FEDERAL AND STATE GRANT FUND
Statement of Reserve for Federal and State Grants -- Appropriated
For the Year Ended December 31, 2021

Grant	Balance Dec. 31, 2020		Transferred - 2021 Budget Appropriations	Paid or Charged	Encumbered	Cancellations	Balance Dec. 31, 2021
	Encumbered	Reserved					
Federal Grants:							
Camden County Regional DWI Task Force		\$ 39,090.91	\$ 46,750.00	\$ 46,310.00			\$ 39,530.91
Federal Bullet Proof Vest Partnership Grant		4,835.46					4,835.46
National Priority Safety Programs:							
National Highway Traffic Safety Administration:							
Click It or Ticket		2,030.00				\$ 1,320.00	710.00
Distracted Driver Statewide Crackdown		440.00	5,940.00	5,040.00		440.00	900.00
Drive Sober or Get Pulled Over:							
Drive Sober or Get Pulled Over		400.00					400.00
Labor Day Crackdown		550.00				550.00	
Year-End Crackdown		2,750.00	6,000.00	6,000.00			2,750.00
Division of Alcohol Beverage Control:							
Cops in Shops		2,350.00				2,350.00	
Total Federal Grants		52,446.37	58,690.00	57,350.00		4,660.00	49,126.37
State Grants:							
Alcohol Education and Rehabilitation		8,387.18	5,907.17	3,457.62			10,836.73
Body Armor Replacement Program	\$ 1,060.20	10,647.23	1,543.51	1,110.10			12,140.84
Body Worn Camera			55,026.00	50,429.52			4,596.48
Clean Communities Program	1,725.00	37,024.22	14,140.52	4,737.91			48,151.83
Drunk Driving Enforcement Fund		21,126.32	12,619.16	11,469.90	\$ 62.55		22,213.03
DWI Enforcement Sobriety Checkpoint			2,970.00	2,970.00			
Municipal Alliance Against Drug and Alcohol Abuse		60,328.01	14,362.50	7,588.49			67,102.02
New Jersey Department of Transportation:							
2019 Grant	25,426.27			11,157.77	14,268.50		
2020 Grant		287,300.00		287,300.00			
Pedestrian Safety, Education & Enforcement fund		10,607.53	16,775.00	17,490.47			9,892.06
Recycling Tonnage Grant	1,740.00	804.39	8,481.48	7,067.64			3,958.23
Safe and Secure Communities Program - P.L. 1994, Chapter 220		30,000.00	16,200.00	26,201.54			19,998.46
Total State Grants	29,951.47	466,224.88	148,025.34	430,980.96	14,331.05		198,889.68
Other Grants:							
DVRPC - Transportation and Community Development		5,773.29					5,773.29
Private Grant -- SIF Risk Control		1,997.02		137.77			1,859.25
Historical Preservation Grant		11,276.20					11,276.20
Camden County Open Space Trust:							
Vassar Avenue Sports Complex		5,834.95	25,000.00			5,834.95	25,000.00
Quaker Run Nature Trail		1,750.37				1,750.37	
New Jersey American Water - Parkview Avenue Reconstruction		385.00					385.00
South Jersey Gas First Responders Grant			5,000.00	5,000.00			
Total Other Grants		27,016.83	30,000.00	5,137.77		7,585.32	44,293.74
Total Federal, State, and Other Grants	\$ 29,951.47	\$ 545,688.08	\$ 236,715.34	\$ 493,468.73	\$ 14,331.05	\$ 12,245.32	\$ 292,309.79
Original Budget							
Chapter 159 - 40A:4-87			\$ 140,620.15				
Chapter 159 - 40A:4-87 (Local Match Due Trust Other Fund)			93,222.69				
Disbursed			2,872.50	\$ 493,468.73			
Canceled Against Grant Receivable						\$ 12,245.32	
			\$ 236,715.34	\$ 493,468.73		\$ 12,245.32	

SUPPLEMENTAL EXHIBITS

TRUST FUND

BOROUGH OF STRATFORD
TRUST FUNDS
Statement of Trust Fund Cash
Per N.J.S. 40A:5-5 -- Treasurer
For the Year Ended December 31, 2021

	<u>Animal Control Fund</u>	<u>Open Space Trust Fund</u>	<u>Other</u>
Balance December 31, 2020	\$ 18,179.41	\$ 65,512.00	\$ 602,044.80
Increased by Receipts:			
Due Current Fund	\$ 23.19		\$ 661.09
Community Development Block Grant Receivable			243,538.00
State Registration Fees	851.40		
Reserve for Animal Control Expenditures	9,018.60		
Payroll Deductions Payable			3,142,034.69
State of New Jersey - DCA Fees			5,563.60
Reserve for Open Space Trust Fund		\$ 57,318.87	
Miscellaneous Trust Reserves:			
Dedicated Funds Collected for Penalties			2,250.00
Developers' Escrow			55,797.91
Historical Preservation			21,375.00
Outside Liens Redemption			268,494.62
Outside Premiums - 2021 Sale			248,700.00
Outside Police Employment			195,227.50
Parking Offense Adjudication Act			50.00
Police Training			1,680.24
Public Defender			9,754.21
Snow Removal			1,400.00
Special Law Enforcement			1,211.78
Unemployment Claims Payable			4,039.88
Uniform Construction Code and Local Enforcement Agency			87,285.61
	9,893.19	57,318.87	4,289,064.13
	28,072.60	122,830.87	4,891,108.93

(Continued)

BOROUGH OF STRATFORD
TRUST FUNDS
Statement of Trust Fund Cash
Per N.J.S. 40A:5-5 -- Treasurer
For the Year Ended December 31, 2021

	<u>Animal Control Fund</u>	<u>Open Space Trust Fund</u>	<u>Other</u>
Decreased by Disbursements:			
Due Current Fund	\$ 24.08		\$ 97,609.91
State Registration Fees	850.20		
Reserve for Animal Control Expenditures	12,171.45		
Payroll Deductions Payable			3,144,787.06
State of New Jersey - DCA Fees			5,782.00
Reserve for Open Space Trust Fund Expenditures		\$ 81,933.93	
Miscellaneous Trust Reserves:			
Compensated Absences			4,745.67
Developers' Escrow			114,875.20
Historical Preservation			20,199.67
Municipal Alliance Grant			1,892.40
Outside Liens Redemption			262,241.62
Outside Premiums - 2017 Sale			54,200.00
Outside Premiums - 2018 Sale			10,100.00
Outside Premiums - 2019 Sale			42,300.00
Outside Premiums - 2020 Sale			128,000.00
Outside Premiums - 2021 Sale			2,400.00
Outside Police Employment			189,448.60
Police Training			1,254.03
Public Defender			8,089.05
Unemployment Claims Payable			864.87
Uniform Construction Code and Local Enforcement Agency			86,917.65
	<u>\$ 13,045.73</u>	<u>\$ 81,933.93</u>	<u>\$ 4,175,707.73</u>
Balance December 31, 2021	<u>\$ 15,026.87</u>	<u>\$ 40,896.94</u>	<u>\$ 715,401.20</u>

BOROUGH OF STRATFORD
ANIMAL CONTROL FUND
Statement of Due to Current Fund
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 2.39
Increased by:	
Receipts:	
Interest Earned on Deposits	23.19
	25.58
Decreased by:	
Disbursements	24.08
Balance December 31, 2021	\$ 1.50

Exhibit SB-3

BOROUGH OF STRATFORD
ANIMAL CONTROL FUND
Statement of Due to State of New Jersey -- Registration Fees
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 1.20
Increased by:	
Receipts	851.40
	852.60
Decreased by:	
Disbursements	850.20
Balance December 31, 2021	\$ 2.40
<u>Analysis of Balance, December 31, 2021</u>	
December 2021	\$ 2.40

BOROUGH OF STRATFORD
ANIMAL CONTROL FUND
Statement of Reserve for Animal Control Expenditures
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 16,405.71
Increased by:		
Transfer from Encumbrances	\$ 1,770.11	
Due from Borough Clerk:		
Dog License Fees	\$ 1,050.00	
Cat License Fees	60.00	
Late Fees	<u>315.00</u>	
	1,425.00	
Receipts:		
Dog License Fees	7,163.60	
Cat License Fees	950.00	
Late Fees	<u>905.00</u>	
	<u>9,018.60</u>	
		<u>12,213.71</u>
		28,619.42
Decreased by:		
Encumbrances	435.00	
Expenditures under R.S. 4:19-15.11	<u>12,171.45</u>	
		<u>12,606.45</u>
Balance December 31, 2021		<u><u>\$ 16,012.97</u></u>
 <u>Animal Fees Collected:</u>		
<u>Year</u>		
2019		\$ 12,140.00
2020		<u>10,437.60</u>
		<u><u>\$ 22,577.60</u></u>

BOROUGH OF STRATFORD
OPEN SPACE TRUST FUND
Statement of Reserve for Parks Open Space Expenditures
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 62,878.74
Increased by:		
Transfer from Encumbrances	\$ 2,633.26	
Receipts:		
Interest Earned	\$ 71.51	
Amount to be Raised by Taxation	<u>57,247.36</u>	
		<u>57,318.87</u>
		<u>59,952.13</u>
		122,830.87
Decreased by:		
Encumbrances		4,614.55
Disbursements:		
2021 Budget Appropriations	50,230.89	
Other Disbursements - Unexpended Balances	<u>31,703.04</u>	
		<u>81,933.93</u>
		<u>86,548.48</u>
Balance December 31, 2021		<u><u>\$ 36,282.39</u></u>

BOROUGH OF STRATFORD
TRUST - OTHER FUND
Statement of Community Development Block Grants Receivable
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 243,538.00
Decreased by:	
Receipts	<u>\$ 243,538.00</u>

BOROUGH OF STRATFORD
TRUST - OTHER FUND
Statement of Due to Current Fund
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 117,839.81
Increased by:		
Receipts:		
Interest Earned on Deposits		<u>661.09</u>
		118,500.90
Decreased by:		
Disbursements:		
Interfunds Returned	\$ 97,609.91	
2021 Budget Appropriations:		
Reserve for Compensated Absences	1,000.00	
Local Match:		
Reserve for Municipal Alliance Grant	<u>2,596.50</u>	
		<u>101,206.41</u>
Balance December 31, 2021		<u><u>\$ 17,294.49</u></u>

BOROUGH OF STRATFORD
TRUST - OTHER FUND
Statement of Payroll Deductions Payable
For the Year Ended December 31, 2021

Balance December 31, 2020	\$	33,433.07
Increased by:		
Receipts		3,142,034.69
		3,175,467.76
Decreased by:		
Disbursements		3,144,787.06
Balance December 31, 2021	\$	30,680.70

Analysis of Balance, December 31, 2021

Chapter 125 Plan	\$	7,734.40
New Jersey Disability Insurance - Employer		1,381.27
Police and Firemen's Retirement System		16,048.51
Public Employees' Retirement System		5,516.52
	\$	30,680.70

BOROUGH OF STRATFORD
TRUST - OTHER FUND
Statement of Due State of New Jersey - DCA Fees
For the Year Ended December 31, 2021

Balance December 31, 2020	\$	1,460.48
Increased by:		
Receipts		5,563.60
		7,024.08
Decreased by:		
Disbursements		5,782.00
Balance December 31, 2021	\$	1,242.08

BOROUGH OF STRATFORD
TRUST - OTHER FUND
 Statement of Miscellaneous Trust Reserves
 For the Year Ended December 31, 2021

	Balance Dec. 31, 2020	Increased by		Decreased by		Balance Dec. 31, 2021
		Receipts	Other	Disbursements	Other	
Compensated Absences	\$ 48,931.67		\$ 1,000.00	\$ 4,745.67		\$ 45,186.00
Dedicated Funds Collected for Penalties	2,178.20	\$ 2,250.00				4,428.20
Developers' Escrow	71,122.71	55,797.91	43,199.52	114,875.20	\$ 23,812.43	31,432.51
Economic Development Commission	204.05					204.05
Green Team	1,005.11					1,005.11
Historical Preservation	642.18	21,375.00	15.56	20,199.67		1,833.07
Municipal Alliance Grant	32,026.72		2,596.50	1,892.40	2,872.50	29,858.32
Outside Liens Redemption	5,136.79	268,494.62		262,241.62		11,389.79
Outside Premiums - 2017 Sale	54,200.00			54,200.00		
Outside Premiums - 2018 Sale	10,100.00			10,100.00		
Outside Premiums - 2019 Sale	111,400.00			42,300.00		69,100.00
Outside Premiums - 2020 Sale	165,900			128,000.00		37,900.00
Outside Premiums - 2021 Sale		248,700.00		2,400.00		246,300.00
Outside Police Employment	87,529.42	195,227.50		189,448.60		93,308.32
Parking Offense Adjudication Act	448.00	50.00				498.00
Police Training	7,700.82	1,680.24		1,254.03		8,127.03
Public Defender	9,324.06	9,754.21		8,089.05		10,989.22
Snow Removal	12,427.00	1,400.00				13,827.00
Special Law Enforcement	4,436.07	1,211.78				5,647.85
Unemployment Claims Payable	24,794.16	4,039.88		864.87		27,969.17
Uniform Construction Code and Local Enforcement Agency	71.90	87,285.61	55.50	86,917.65		495.36
	<u>\$ 649,578.86</u>	<u>\$ 897,266.75</u>	<u>\$ 46,867.08</u>	<u>\$ 927,528.76</u>	<u>\$ 26,684.93</u>	<u>\$ 639,499.00</u>
2021 Budget Appropriation - Due Current Fund			\$ 3,596.50			
Due to Federal and State Grant Fund					\$ 2,872.50	
Encumbrances			<u>43,270.58</u>		<u>23,812.43</u>	
			<u>\$ 46,867.08</u>		<u>\$ 26,684.93</u>	

SUPPLEMENTAL EXHIBITS

GENERAL CAPITAL FUND

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
Statement of General Capital Cash
Per N.J.S. 40A:5-5 -- Treasurer
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 600,583.85
Increased by Receipts:		
Due Current Fund	\$ 54,977.81	
Improvement Authorizations	1,632.00	
Bond Anticipation Notes	<u>570,000.00</u>	
		<u>626,609.81</u>
		1,227,193.66
Decreased by Disbursements:		
Improvement Authorization		<u>593,894.45</u>
Balance December 31, 2021		<u><u>\$ 633,299.21</u></u>

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
 Analysis of General Capital Cash
 For the Year Ended December 31, 2021

	Balance Dec. 31, 2020	Receipts			Disbursements		Balance Dec. 31, 2021
		Improvement Authorizations	Bond Anticipation Notes	Miscellaneous	Improvement Authorizations	Transfers From To	
Due Current Fund	\$ 76.79			\$ 54,977.81		\$ 55,000.00	\$ 54.60
Reserve for Encumbrances	67,919.49					67,919.49 \$ 121,650.74	121,650.74
Capital Improvement Fund	5,763.83					55,000.00 55,000.00	5,763.83
Improvement Authorizations:							
Ordinance Number:							
2015:06	Various Capital Improvements	76,316.88					76,316.88
2016:05	Various Capital Improvements	4,039.29					4,039.29
2017:08	Various Capital Improvements	3,875.89				118.75	3,994.64
2018:04	Various Capital Improvements	10,814.62					10,814.62
2019:01	Various Capital Improvements	2,873.21					2,873.21
2019:10	Various Capital Improvements	38,006.01			\$ 53,214.64	32,726.74 64,308.24	16,372.87
2020:05	Various Capital Improvements	390,897.84	\$ 1,632.00		49,245.73	3,492.50	346,776.61
2021:13	Various Capital Improvements			\$ 570,000.00	22,287.42	88,924.00 30,000.00	488,788.58
2021:17	Solid Waste Collection Vehicles/Equipment				469,146.66	25,000.00	(444,146.66)
		<u>\$ 600,583.85</u>	<u>\$ 1,632.00</u>	<u>\$ 570,000.00</u>	<u>\$ 54,977.81</u>	<u>\$ 593,894.45</u>	<u>\$ 299,570.23</u>
						<u>\$ 299,570.23</u>	<u>\$ 633,299.21</u>

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
 Statement of Deferred Charges to Future Taxation -- Unfunded
 For the Year Ended December 31, 2021

		<u>Analysis of Balance, December 31, 2021</u>						
<u>Ordinance Number</u>	<u>Improvement Description</u>	<u>Balance Dec. 31, 2020</u>	<u>2021 Authorizations</u>	<u>Notes Paid by Budget Appropriation</u>	<u>Balance Dec. 31, 2021</u>	<u>Financed by Bond Anticipation Notes</u>	<u>Expenditures</u>	<u>Unexpended Improvement Authorizations</u>
General Improvements:								
2012:13	Various Capital Improvements	\$ 459,998.00		\$ 230,000.00	\$ 229,998.00	\$ 229,998.00		
2013:09	Road Construction	85,710.00		28,570.00	57,140.00	57,140.00		
2014:19	Road Construction	100,000.00		25,000.00	75,000.00	75,000.00		
2015:06	Various Capital Improvements	441,750.00		88,350.00	353,400.00	353,400.00		
2016:05	Various Capital Improvements	308,400.00		51,400.00	257,000.00	257,000.00		
2017:08	Various Capital Improvements	774,862.00		110,700.00	664,162.00	664,162.00		
2018:04	Various Capital Improvements	355,075.00		44,384.00	310,691.00	310,691.00		
2019:01	Various Capital Improvements	25,650.00		2,850.00	22,800.00	22,800.00		
2019:10	Various Capital Improvements	467,470.50		51,942.00	415,528.50	415,528.50		
2020:05	Various Capital Improvements	403,431.75		40,343.00	363,088.75	363,088.75		
2021:13	Various Capital Improvements		\$ 570,000.00		570,000.00	570,000.00		
2021:17	Solid Waste Collection Vehicles/Equipment		475,000.00		475,000.00		\$ 444,146.66	\$ 30,853.34
		<u>\$ 3,422,347.25</u>	<u>\$ 1,045,000.00</u>	<u>\$ 673,539.00</u>	<u>\$ 3,793,808.25</u>	<u>\$ 3,318,808.25</u>	<u>\$ 444,146.66</u>	<u>\$ 30,853.34</u>
Improvement Authorizations - Unfunded								\$ 972,908.62
Less: Unexpended Proceeds of Bond Anticipation Notes Issued:								
	Ordinance Number 2015:06						\$ 76,316.88	
	Ordinance Number 2016:05						4,039.29	
	Ordinance Number 2017:08						3,994.64	
	Ordinance Number 2018:04						10,814.62	
	Ordinance Number 2019:01						2,873.21	
	Ordinance Number 2019:10						16,372.87	
	Ordinance Number 2020:05						345,530.57	
	Ordinance Number 2021:13						482,113.20	
								<u>942,055.28</u>
								<u>\$ 30,853.34</u>

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
Statement of Due to Current Fund
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 76.79
Increased by:		
Receipts:		
Interest Earned on Deposits	\$ 700.76	
Interfunds Received	54,277.05	
		54,977.81
		55,054.60
Decreased by:		
2021 Budget Appropriation:		
Capital Improvement Fund		55,000.00
Balance December 31, 2021		\$ 54.60

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
 Statement of Improvement Authorizations
 For the Year Ended December 31, 2021

Ordinance Number	Improvement Descriptions	Date	Ordinance Amount	Balance Dec. 31, 2020		Capital Improvement Fund	2021 Authorizations		Transfers from Reserve for Encumbrances	Paid or Charged	Refunds	Balance Dec. 31, 2021	
				Funded	Unfunded		Deferred Charges to Future Taxation - Unfunded	Funded				Unfunded	
General Improvements:													
2015:06	Various Capital Improvements: Roadway Projects Police Vehicles Fire Equipment Handicapped Ramp Project Building Improvements LED Street Lights	05/12/15	\$ 376,500.00 75,500.00 28,000.00 40,000.00 10,000.00 400,000.00										\$ 32.90 32,900.00 76,283.98
2016:05	Various Capital Improvements: Roadway Projects Police Vehicles Fire Equipment Public Works Equipment - Lawnmower Public Works Equipment - Radios Building Improvements Police Equipment	04/26/16	404,000.00 36,500.00 33,000.00 10,000.00 2,300.00 29,000.00 25,000.00										4,039.29 4,039.29
2017:08	Various Capital Improvements: Roadway Projects Police Vehicles Fire Equipment Public Works Equipment - Vehicle Public Works Equipment - Radios Fire Vehicle Tree Removal and Restoration Project	05/09/17	387,000.00 80,000.00 28,000.00 28,750.00 2,000.00 625,000.00 15,000.00						\$ 118.75				3,875.89 3,994.64
2018:04	Various Capital Improvements: Roadway Projects Police Generator and Vehicle Fire Equipment Public Works Equipment Public Works Equipment - Vehicle Alcotest/Breathalyzer Recording System Property Upgrades Telephone Equipment Tree Removal and Restoration Project	05/08/18	250,000.00 49,500.00 28,855.00 6,000.00 59,105.00 19,750.00 3,495.00 19,500.00 6,000.00 25,000.00										9,104.35 1,710.27 9,104.35
2019:01	Various Capital Improvements	02/12/19	30,000.00										2,873.21
2019:10	Various Capital Improvements: Police Vehicles Roadway Projects Fire Equipment Tree Maintenance Project Public Works Equipment Emergency Repair Storm Drains Property Upgrades Fire Command Vehicle	05/14/19	109,000.00 275,500.00 32,750.00 25,000.00 22,000.00 30,000.00 28,000.00 24,500.00										16,301.37 740.60 71.50 13,070.00 7,822.54 24,500.00
2020:05	Various Capital Improvements: Infrastructure Repairs Property Upgrades Public Works Equipment Fire Department Equipment Tree Maintenance Project	07/14/20	294,100.00 30,910.00 7,800.00 31,855.00 60,000.00	\$ 14,705.00 1,545.50	279,395.00 29,364.50								32,207.34 299.46 1,246.04 11,114.95 5,623.98
2021:13	Various Capital Improvements: Infrastructure Repairs Property Upgrades Public Works Equipment Fire Department Equipment Police Body Cameras/Equipment Police Vehicles/Equipment	07/13/21	351,850.00 10,000.00 1,700.00 34,000.00 113,000.00 89,450.00										17,592.50 500.00 85.00 1,700.00 5,650.00 4,472.50
2021:17	Solid Waste Collection Vehicles/Equipment	09/14/21	500,000.00										475,000.00 469,146.66
				\$ 16,250.50	\$ 510,573.24	\$ 55,000.00	\$ 1,045,000.00	\$ 67,919.49	\$ 715,545.19	\$ 1,632.00	\$ 7,921.42	\$ 972,908.62	
Reserve for Encumbrances Disbursements										\$ 121,650.74 593,894.45			
										\$ 715,545.19			

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
Statement of Reserve for Encumbrances
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 67,919.49
Increased by:	
2021 Purchase Orders	<u>121,650.74</u>
	189,570.23
Decreased by:	
Transferred to Statement of Improvement Authorizations	<u>67,919.49</u>
Balance December 31, 2021	<u><u>\$ 121,650.74</u></u>

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
Statement of Capital Improvement Fund
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 5,763.83
Increased by:	
Due Current Fund:	
2021 Budget Appropriation	<u>55,000.00</u>
	60,763.83
Decreased by:	
Appropriation to Finance Improvement Authorizations	<u>55,000.00</u>
Balance December 31, 2021	<u><u>\$ 5,763.83</u></u>

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
 Statement of Bonds Anticipation Notes
 For the Year Ended December 31, 2021

Ordinance Number	Improvement Description	Date of Issue of Original Note	Original Amount Issued	Date of Issue	Date of Maturity	Interest Rate	Balance Dec. 31, 2020	Increased	Decreased	Balance Dec. 31, 2021
2012:13	Various Capital Improvements	07/20/12	\$ 2,299,998.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	\$ 459,998.00	\$ 229,998.00	\$ 459,998.00	\$ 229,998.00
2013:09	Road Construction	07/19/13	285,700.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	85,710.00	57,140.00	85,710.00	57,140.00
2014:19	Various Capital Improvements	11/11/14	250,000.00	01/31/20 01/29/21	01/29/21 01/28/22	1.630% 0.750%	100,000.00	75,000.00	100,000.00	75,000.00
2015:06	Various Capital Improvements	04/15/15	883,500.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	441,750.00	353,400.00	441,750.00	353,400.00
2016:05	Various Capital Improvements	05/10/16	514,000.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	308,400.00	257,000.00	308,400.00	257,000.00
2017:08	Various Capital Improvements	05/09/17	1,106,962.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	774,862.00	664,162.00	774,862.00	664,162.00
2018:04	Various Capital Improvements	05/08/18	443,843.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	355,075.00	310,691.00	355,075.00	310,691.00
2019:01	Various Capital Improvements	02/12/19	28,500.00	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	25,650.00	22,800.00	25,650.00	22,800.00
2019:10	Various Capital Improvements	05/14/19	519,412.50	07/10/20 07/09/21	07/09/21 07/08/22	1.230% 0.420%	467,470.50	415,528.50	467,470.50	415,528.50
2020:05	Various Capital Improvements:	09/24/20	403,431.75	09/24/20 09/23/21	09/23/21 09/22/22	1.090% 0.380%	403,431.75	363,088.75	403,431.75	363,088.75
2021:13	Various Capital Improvements:	09/23/21	570,000.00	09/23/21	09/22/22	0.380%		570,000.00		570,000.00
							<u>\$ 3,422,347.25</u>	<u>\$ 3,318,808.25</u>	<u>\$ 3,422,347.25</u>	<u>\$ 3,318,808.25</u>
Renewal								\$ 2,748,808.25	\$ 2,748,808.25	
Issued for Cash								570,000.00		
Paid by Budget Appropriation									673,539.00	
							<u>\$ 3,318,808.25</u>	<u>\$ 3,422,347.25</u>		

BOROUGH OF STRATFORD
GENERAL CAPITAL FUND
Statement of Bonds and Notes Authorized but not Issued
For the Year Ended December 31, 2021

<u>Ordinance Number</u>	<u>Improvement Description</u>	<u>Balance Dec. 31, 2020</u>	<u>2021 Authorizations</u>	<u>Bond Anticipation Notes Issued</u>	<u>Balance Dec. 31, 2021</u>
General Improvements:					
2021:13	Various Capital Improvements		\$ 570,000.00	\$ 570,000.00	
2021:17	Solid Waste Collection Vehicles/Equipment		475,000.00		\$ 475,000.00
		<u>\$ -</u>	<u>\$ 1,045,000.00</u>	<u>\$ 570,000.00</u>	<u>\$ 475,000.00</u>

SUPPLEMENTAL EXHIBITS

SEWER UTILITY FUND

BOROUGH OF STRATFORD
SEWER UTILITY FUNDS
Statement of Sewer Utility Cash and Investments
PER N.J.S.40A:5-5--TREASURER
For the Year Ended December 31, 2021

	<u>Operating Fund</u>	<u>Capital Fund</u>
Balance December 31, 2020	\$ 1,161,104.49	\$ 98,916.74
Increased by Receipts:		
Collector	\$ 437,561.34	
Miscellaneous Revenue	12,720.19	
Due Sewer Utility Operating Fund		\$ 92.44
Due Sewer Utility Capital Fund	<u>98.66</u>	
	<u>450,380.19</u>	<u>92.44</u>
	1,611,484.68	99,009.18
Decreased by Disbursements:		
2021 Appropriations	337,847.80	
2020 Appropriation Reserves	8,451.45	
Accrued Interest on Notes	2,398.60	
Improvement Authorizations		24,213.60
Due Current Fund	0.20	
Due Sewer Utility Operating Fund	<u>0.20</u>	<u>98.66</u>
	<u>348,698.05</u>	<u>24,312.26</u>
Balance December 31, 2021	<u><u>\$ 1,262,786.63</u></u>	<u><u>\$ 74,696.92</u></u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Sewer Utility Cash
Per N.J.S. 40A:5-5--Collector
For the Year Ended December 31, 2021

Increased by:

Receipts:

Interest and Cost on Delinquent Sewer Rents	\$ 5,880.92
Prepaid Sewer Rents	1,774.03
Sewer Rents Receivable	<u>429,906.39</u>

\$ 437,561.34

Decreased by:

Turnovers to Treasurer

\$ 437,561.34

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
Statement of Sewer Utility Capital Cash
For the Year Ended December 31, 2021

	Balance <u>Dec. 31, 2020</u>	<u>Receipts</u>		<u>Disbursements</u>		<u>Transfers</u>		Balance <u>Dec. 31, 2021</u>
		<u>Miscellaneous</u>	<u>Improvement Authorizations</u>	<u>Miscellaneous</u>	<u>From</u>	<u>To</u>		
Due Sewer Utility Operating Fund	\$ 12.57	\$ 92.44		\$ 98.66				\$ 6.35
Reserve for Encumbrances	27,992.29				\$ 27,992.29	\$ 3,778.69		3,778.69
Improvement Authorizations:								
2020:07 Sewer Utility Emergency Repairs	70,911.88		\$ 24,213.60		3,778.69	27,992.29		70,911.88
	<u>\$ 98,916.74</u>	<u>\$ 92.44</u>	<u>\$ 24,213.60</u>	<u>\$ 98.66</u>	<u>\$ 31,770.98</u>	<u>\$ 31,770.98</u>		<u>\$ 74,696.92</u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Due from Sewer Utility Capital Fund
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 12.57
Increased by:	
Interest Earned in Sewer Utility Capital Fund	<u>92.44</u>
	105.01
Decreased by:	
Receipts - Interfunds Received	<u>98.66</u>
Balance December 31, 2021	<u><u>\$ 6.35</u></u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Sewer Rents Receivable
For the Year Ended December 31, 2021

Balance December 31, 2020		\$ 18,678.55
Increased by:		
Sewer Rents Levied		<u>439,992.61</u>
		458,671.16
Decreased by:		
Collections	\$ 429,906.39	
Prepayments Applied	<u>2,901.70</u>	
		<u>432,808.09</u>
Balance December 31, 2021		<u><u>\$ 25,863.07</u></u>

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
 Schedule of Fixed Capital
 As of December 31, 2021

<u>Account</u>	<u>Balance</u> <u>Dec. 31, 2021</u>
Infrastructure and Garage	\$ 584,309.76
Land and Land Rights	30,819.36
Hi Nella Pumping Station Renewals	409,639.86
Manhole and Pumping Station Renewals	207,321.92
Winding Way Pumping Station	31,535.00
Berlin Road Pumping Station	5,229.00
Building Improvements	60,132.61
Original Plant and Sewer Collection System	2,134,566.25
Vehicles and Equipment:	
Computers	18,247.18
Shredder	101.06
Backhoe	38,800.00
Haulmark Trailer	1,937.75
Stihlts 460 Saw	725.00
7 HP/60 G Oil Lube Compressor	577.61
	\$ 3,523,942.36

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
 Schedule of Fixed Capital Authorized and Uncompleted
 As of December 31, 2021

<u>Ordinance Number</u>	<u>Improvement Description</u>	<u>Date</u>	<u>Ordinance Amount</u>	<u>Balance Dec. 31, 2021</u>
Sewer Utility Improvements:				
2020:07	Sewer Utility Emergency Repairs	7/14/2020	\$ 170,000.00	<u>\$ 170,000.00</u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Due to Current Fund
For the Year Ended December 31, 2021

Balance December 31, 2020	\$	0.20
Decreased by:		
Disbursements	\$	<u>0.20</u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of 2020 Appropriation Reserves
For the Year Ended December 31, 2021

	Balance December 31, 2020		Balance After Modification	Disbursed	Lapsed
	<u>Encumbered</u>	<u>Reserved</u>			
Operating:					
Salary and Wages		\$ 43,416.79	\$ 43,416.79	\$ 990.41	\$ 42,426.38
Other Expenses	\$ 3,915.42	16,698.05	20,613.47	7,384.28	13,229.19
Total Operating	3,915.42	60,114.84	64,030.26	8,374.69	55,655.57
Deferred Charges and Regulatory Expenditures:					
Regulatory Expenditures:					
Contribution to:					
Social Security System (O.A.S.I.)		672.21	672.21	75.77	596.44
Unemployment Compensation Insurance & Disability (N.J.S.43:21-3 et seq.)		5.01	5.01	0.99	4.02
Total Deferred Charges and Regulatory Expenditures		677.22	677.22	76.76	600.46
	\$ 3,915.42	\$ 60,792.06	\$ 64,707.48	\$ 8,451.45	\$ 56,256.03

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
Statement of Prepaid Sewer Rents
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 2,901.70
Increased by:	
Collections	<u>1,774.03</u>
	4,675.73
Decreased by:	
Prepayments Applied	<u>2,901.70</u>
Balance December 31, 2021	<u><u>\$ 1,774.03</u></u>

BOROUGH OF STRATFORD
SEWER UTILITY OPERATING FUND
 Statement of Accrued Interest on Notes
 For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 1,364.38
Increased by:	
Charged to Budget Appropriation - Interest on Notes	1,332.03
	2,696.41
Decreased by:	
Interest Paid:	
Disbursed	2,398.60
Balance December 31, 2021	\$ 297.81

Analysis of Accrued Interest, December 31, 2021

<u>Principal Outstanding December 31, 2021</u>	<u>Interest Rate</u>	<u>From</u>	<u>To</u>	<u>Period (Days)</u>	<u>Amount</u>
Bond Anticipation Notes:					
\$ 68,400.00	0.42%	07-09-21	12-31-21	176	\$ 138.52
153,000.00	0.380%	09-23-21	12-31-21	100	159.29
					\$ 297.81

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
Statement of Improvement Authorizations
For the Year Ended December 31, 2021

<u>Ordinance Number</u>	<u>Improvement Description</u>	<u>Date</u>	<u>Ordinance Amount</u>	<u>Dec. 31, 2020 Unfunded</u>	<u>Transferred from Reserve for Encumbrances</u>	<u>Paid or Charged</u>	<u>Dec. 31, 2021 Unfunded</u>
Sewer Utility Improvements:							
2020:07	Sewer Utility Emergency Repairs	7/14/2020	\$ 170,000.00	<u>\$ 70,911.88</u>	<u>\$ 27,992.29</u>	<u>\$ 27,992.29</u>	<u>\$ 70,911.88</u>
				<u>\$ 70,911.88</u>	<u>\$ 27,992.29</u>	<u>\$ 27,992.29</u>	<u>\$ 70,911.88</u>
	Encumbered					\$ 3,778.69	
	Disbursed					<u>24,213.60</u>	
						<u>\$ 27,992.29</u>	

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
Statement of Reserve for Amortization
For the Year Ended December 31, 2021

Balance December 31, 2020	\$ 3,438,442.36
Increased by:	
Bond Anticipation Notes paid by Budget Appropriation	<u>34,100.00</u>
Balance December 31, 2021	<u><u>\$ 3,472,542.36</u></u>

BOROUGH OF STRATFORD
SEWER UTILITY CAPITAL FUND
 Statement of Bond Anticipation Notes
 For the Year Ended December 31, 2021

<u>Ordinance Number</u>	<u>Improvement Description</u>	<u>Amount of Original Issue</u>	<u>Date of Issue of Original Note</u>	<u>Date of Issue</u>	<u>Date of Maturity</u>	<u>Interest Rate</u>	<u>Balance Dec. 31, 2020</u>	<u>Increased</u>	<u>Decreased</u>	<u>Balance Dec. 31, 2021</u>
Sewer Utility Improvements:										
2015:07	Pump Station #2 Upgrades	\$ 171,000.00	6/17/2015	7/10/2020	7/9/2021	1.230%	\$ 85,500.00		\$ 85,500.00	
				7/9/2021	7/8/2022	0.420%		\$ 68,400.00		\$ 68,400.00
2020:07	Sewer Utility Emergency Repairs	170,000.00	9/24/2020	9/24/2020	9/23/2021	1.090%	170,000.00		170,000.00	
				9/23/2021	9/22/2022	0.380%		153,000.00		153,000.00
							<u>\$ 255,500.00</u>	<u>\$ 221,400.00</u>	<u>\$ 255,500.00</u>	<u>\$ 221,400.00</u>
								\$ 221,400.00	\$ 221,400.00	
									34,100.00	
								<u>\$ 221,400.00</u>	<u>\$ 255,500.00</u>	

PART II
SCHEDULE OF FINDINGS AND RECOMMENDATIONS
FOR THE YEAR ENDED DECEMBER 31, 2021

BOROUGH OF STRATFORD
Schedule of Findings and Recommendations
For the Year Ended December 31, 2021

Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, noncompliance with provisions of laws, regulations, contracts, and grant agreements related to financial statements for which *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, requires.

None.

BOROUGH OF STRATFORD
Summary Schedule of Prior Year Audit Findings
and Recommendations as Prepared by Management

This section identifies the status of prior year findings related to the financial statements that are required to be reported in accordance with *Government Auditing Standards*.

FINANCIAL STATEMENT FINDINGS

None.

BOROUGH OF STRATFORD
 Officials in Office and Surety Bonds

The following officials were in office during the period under audit:

<u>Name</u>	<u>Title</u>	<u>Amount of Surety Bonds</u>
Josh Keenan	Mayor	(A); (B)
Patrick Gilligan	President of Council	(A); (B)
Stephen Gandy	Councilman	(A); (B)
Linda Hall	Councilwoman	(A); (B)
Jim Kelly	Councilman	(A); (B)
Tina Lomanno	Councilwoman	(A); (B)
Michael Tolomeo	Councilman	(A); (B)
John Keenan	Acting Borough Administrator	(A); (B)
William Bray	Borough Clerk, Comptroller, Office Manager	(A); (B)
John Fabritiis	Chief Financial Officer, Tax Collector and Tax Search Officer	(A); (B)
Brian Schneider	Tax Assessor (Through September 30, 2021)	(A); (B)
Patrick Dymond	Tax Assessor (From October 1, 2021)	(A); (B)
Stuart Platt	Solicitor	
Krisden McCrink	Judge of the Municipal Court	(A); (B)
Rebecca Baum	Court Administrator	(A); (B)
Cathy Dobbins	Municipal Court Clerk	(A); (B)

All of the Bonds were examined and were properly executed.

(A) Statewide Insurance Fund – Crime – Employee Theft - Per Loss Coverage (\$1,000,000.00)

(B) Statewide Insurance Fund - Public Officials Liability - Per Official, Annual Aggregate (\$5,000,000.00)

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APPRECIATION

I express my appreciation for the assistance and courtesies rendered by the Borough officials during the course of the audit.

Respectfully submitted,

Handwritten signature in cursive script that reads "Bowman & Company LLP".

BOWMAN & COMPANY LLP
Certified Public Accountants
& Consultants

Handwritten signature in cursive script that reads "Scott P. Baum".

Certified Public Accountant
Registered Municipal Accountant

