

State of New Jersey Local Government Services

Year:	2021	Municipal User	Friendly B	udget	
MUNICIPALITY:	0432 Stratford Borough -	County of Camden		•	Introduced 🗸
Municode:			Filename:	0432 fbi 2	2021.xlsm
	Website:	www.stratfordnj.org			
	Phone Number:		(856) 783-0600		
	Mailing Address:		307 Union Ave		
Email the UFB if no	t using Outlook	Municipality:	Stratford	State:	NJ Zip: 08084
	Mayor				
First Name	Middle Name	Last Name	Term Expires	Business Em	ail
Josh		Keenan	12/31/2023	joshkeenan@stra	tfordnj.org
	Chief Administr	ative Officer	_		
John	D	Keenan Jr.		johnkeenan@stra	atfordnj.org
	Chief Financial	Officer	-		
John	J	Fabritiis		johnfabritiis@str	atfordnj.org
	Municipal Clerk		-		
Bill		Bray		billbray@stratfor	dnj.org
	Registered Mun	icipal Accountant	-		
Scott	Р	Barron		sbarron@bowma	nllp.com
	Governing Body	/ Members			
First Name	Middle Name	Last Name	Term Expires	Business Em	ail
Stephen		Gandy	12/31/2021	stephengandy@s	tratfordnj.org
James		Kelly	12/31/2021	jameskelly@strat	fordnj.org
Tina		Lomanno	12/31/2022	tinalomanno@str	ratfordnj.org
Linda		Hall	12/31/2022	lindahall@stratfo	ordnj.org
Pat		Gilligan	12/31/2023	patgilligan@strat	fordnj.org
Michael		Tolomeo	12/31/2023	miketolomeo@st	ratfordnj.org

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USER FRIENDLY BUDGET SECTION - PROPERTY TAX BREAKDOWN

2020 Calendar Year Proper	ty Tax Levies - ALL	entities levying prope	rty taxes		<u>Current Year 2021 Bud</u>	lget	
	Calendar Year	Calendar Year	% of	Avg Residential	Taxes	Actual/Estimated	Tax Levy
	Tax Rate	<u>Tax Levy</u>	Total Levy	Taxpayer Impact			
Municipal Purpose Tax	0.946	\$3,875,500.00	21.37%	\$1,492.31	Municipal Purpose Tax	ACTUAL	\$4,055,927.04
Municipal Library	0.036	\$147,643.69	0.81%	\$56.79	Municipal Library	ACTUAL	\$149,709.52
Municipal Open Space	0.014	\$57,247.36	0.32%	\$22.08	Municipal Open Space	ACTUAL	\$57,247.36
Municipal Arts and Culture			0.00%	\$0.00	Municipal Arts and Culture		
Fire Districts (avg. rate/total levies)			0.00%	\$0.00	Fire Districts (total levies)		
Other Special Districts (total levies)			0.00%	\$0.00	Other Special Districts (total levies)		
Local School District	1.897	\$7,770,849.00	42.85%	\$2,992.50	Local School District	ACTUAL	\$7,899,544.00
Regional School District	0.665	\$2,726,258.00	15.03%	\$1,049.03	Regional School District	ESTIMATED	\$2,780,783.16
County Purposes	0.847	\$3,467,809.51	19.12%	\$1,336.13	County Purposes	ESTIMATED	\$3,484,871.13
County Library			0.00%	\$0.00	County Library		
County Board of Health			0.00%	\$0.00	County Board of Health		
County Open Space	0.022	\$89,072.69	0.49%	\$34.70	County Open Space	ESTIMATED	\$91,527.53
Other County Levies (total)			0.00%	\$0.00	Other County Levies (total)		
Total (Calendar Year 2020 Budget)	4.427	\$18,134,380.25	100.00%	\$6,983.54	Total ESTIMATED amount to be raised by tax	es	\$18,519,609.74
Total Taxable Valuation as of	October 1, 2020	\$409,457,800.00			Revenue Anticipated, Excluding Tax Levy		2,864,340.84
(To be used to calculate the current year tax rate	e) =				Budget Appropriations, before Reserve for Uno	collected Taxes	6,612,404.32
Current Year Average Residential Ass	sessment	\$157,749.00			Total Non-Municipal Tax Levy		\$14,313,973.18
6	=	. ,			Amount to be Raised by Taxes - Before RUT		\$18,062,036.66
	Prior V	ear to Current Year (Comparison		Reserve for Uncollected Taxes (RUT)		\$453,633.93
	11101 1				Total Amount to be Raised by Taxes		\$18,515,670.59
	Compania	ı - Municipal Purpose	a Tar Data				\$10,010,070.07
	Prior Year	Current Year	% Change (+/-)		% of Tax Collections used to Calculate RUT		97.55%
			4.65%		76 of Tax Conections used to Calculate KOT		97.3370
	0.946	0.990	4.03%		If % used exceeds the actual collection % then		
	Comparison	ı - Municipal Purpose	e Toy I avy		reference the statutory exception used		
					reference the statutory exception used		
				\$ Change (+/-)			
	\$3,875,500.00	\$4,055,927.04	4.66%	\$180,427.04	Tax Collections - ACTUAL as of Prior Yea	<u>r</u>	17 074 020 00
	Commonitore Torre d	an Ann Derilent' 17	Fan Danne in t <i>A</i> M		Total Tax Revenue, Collections CY 2020		17,874,829.80
		t on Avg. Residential					18,143,848.54
			% Change (+/-)	\$ Change (+/-)	% of Taxes Collected, CY 2020		98.52%
	\$1,492.31	\$1,561.72	4.65%	\$69.41			
					Delinquent Taxes - December 31, 2020		\$246,486.16
				Sheet UFB-1			

FCOA		% Difference Current vs. Prior Year	\$ Difference Current vs. Prior Year	Total Realized Revenue (Prior Year)	Total Anticipated Revenue (Current Year)	General Budget	Open Space Budget	Arts and Culture Trust Fund	Utility	Utility	Utility	Utility	Utility
08	Surplus	27.99%	\$177,575.00	\$634,425.00	\$812,000.00	\$782,000.00			\$30,000.00				
08	Local Revenue	-3.28%	(\$28,724.57)	\$876,164.95	\$847,440.38	\$479,500.00			\$367,940.38				
09	State Aid (without offsetting appropriation)	0.00%	\$0.00	\$720,632.00	\$720,632.00	\$720,632.00							
08	Uniform Construction Code Fees	#DIV/0!	\$0.00		\$0.00								
	Special Revenue Items w/ Prior Written Consent												
11	Shared Services Agreements	-45.01%	(\$40,100.00)	\$89,100.00	\$49,000.00	\$49,000.00							
08	Additional Revenue Offset by Appropriations	#DIV/0!	\$0.00		\$0.00								
10	Public and Private Revenue	-47.98%	(\$182,250.59)	\$379,844.74	\$197,594.15	\$197,594.15							
08	Other Special Items	0.61%	\$2,322.07	\$383,292.62	\$385,614.69	\$385,614.69							
15	Receipts from Delinquent Taxes	-28.57%	(\$100,000.00)	\$350,000.00	\$250,000.00	\$250,000.00							
	Amount to be raised by taxation												
07	Local Tax for Municipal Purposes	4.60%	\$178,353.96	\$3,875,500.00	\$4,053,853.96	\$4,053,853.96							
07	Minimum Library Tax	1.40%	\$2,065.83	\$147,643.69	\$149,709.52	\$149,709.52							
54	Open Space Levy Tax	0.00%	\$0.00	\$57,247.36	\$57,247.36		\$57,247.36						
56	Arts and Cultural Levy Tax	#DIV/0!	\$0.00		\$0.00								
07	Addition to Local District School Tax	#DIV/0!	\$0.00		\$0.00								
08	Deficit General Budget	#DIV/0!	\$0.00		\$0.00								
	Total	0.12%	\$9,241.70	\$7,513,850.36	\$7,523,092.06	\$7,067,904.32	\$57,247.36	\$0.00	\$397,940.38	\$0.00	\$0.00	\$0.00	\$0.00

USER FRIENDLY BUDGET SECTION - ANTICIPATED REVENUE SUMMARY (ALL OPERATING FUNDS)

FCOA			Positions Part-Time	% Difference Current v. Prior Year	\$ Difference Current v. Prior Year	Total Modified Appropriation for Service Type (Prior Year)	Total Appropriation for Service Type (Current Year)	General Budget	Public&Private Offsets	Open Space Budget	Arts and Culture Trust Fund	Utility	Utility	Utility	Utility	Utility
20	General Government			8.33%	\$46,139.82	\$553,651.67	\$599,791.49	\$558,937.75				\$40,853.74				
21	Land-Use Administration			5.41%	\$1,008.13	\$18,625.04	\$19,633.17	\$19,633.17								
22	Uniform Construction Code			#DIV/0!	\$0.00		\$0.00									
23	Insurance			23.81%	\$167,610.40	\$704,078.60	\$871,689.00	\$787,889.00				\$83,800.00				
25	Public Safety			12.81%	\$252,419.43	\$1,969,922.72	\$2,222,342.15	\$2,033,229.48	\$189,112.67							
26	Public Works			-9.97%	(\$89,350.37)	\$896,517.73	\$807,167.36	\$603,497.84	\$8,481.48			\$195,188.04				
27	Health and Human Services			-15.75%	(\$4,351.25)	\$27,634.50	\$23,283.25	\$20,686.75	\$2,596.50							
28	Parks and Recreation			#DIV/0!	\$57,247.36		\$57,247.36			\$57,247.36						
29	Education (including Library)			1.40%	\$2,065.83	\$147,643.69	\$149,709.52	\$149,709.52								
30	Unclassified			-5.44%	(\$800.00)	\$14,700.00	\$13,900.00	\$13,900.00								
31	Utilities and Bulk Purchases			17.90%	\$26,400.00	\$147,510.00	\$173,910.00	\$155,810.00				\$18,100.00				
32	Landfill / Solid Waste Disposal			6.00%	\$15,000.00	\$250,000.00	\$265,000.00	\$265,000.00								
35	Contingency			#DIV/0!	\$0.00		\$0.00									
36	Statutory Expenditures			9.18%	\$62,129.59	\$676,874.41	\$739,004.00	\$715,504.00				\$23,500.00				
37	Judgements			#DIV/0!	\$0.00		\$0.00									
42	Shared Services			-15.19%	(\$19,100.00)	\$125,772.43	\$106,672.43	\$106,672.43								
43	Court and Public Defender			-13.84%	(\$27,655.53)	\$199,860.26	\$172,204.73	\$172,204.73								
44	Capital			6.90%	\$2,000.00	\$29,000.00	\$31,000.00	\$31,000.00								
45	Debt			8.14%	\$56,841.60	\$698,196.00	\$755,037.60	\$718,539.00				\$36,498.60				
46	Deferred Charges			-6.25%	(\$4,000.00)	\$64,000.00	\$60,000.00	\$60,000.00								
48	Debt - Type 1 School District			#DIV/0!	\$0.00		\$0.00									
50	Reserve for Uncollected Taxes			-10.80%	(\$55,172.45)	\$510,672.45	\$455,500.00	\$455,500.00								
55	Surplus General Budget			#DIV/0!	\$0.00		\$0.00									
	Total	0.00	0.00	6.94%	\$488,432.56	\$7,034,659.50	\$7,523,092.06	\$6,867,713.67	\$200,190.65	\$57,247.36	\$0.00	\$397,940.38	\$0.00	\$0.00	\$0.00	\$0.00

USER FRIENDLY BUDGET SECTION - APPROPRIATIONS SUMMARY (ALL OPERATING FUNDS)

USER FRIENDLY BUDGET SECTION STRUCTURAL BUDGET IMBALANCES

Revenues at Risk	Future your reductions	Struct Appropriation In	Source Item. Put "X" in cell to the left that corresponds to the type of imbalance.	Amount	Comment/Explanation
Non-rec.	Future Y.	Struck	e.m.s.		
			None		

				NOFENTI - FROFENTI			
Property Tax Assess		erties (October 1, 2020 Valu		Property Tax Asses		perties (October 1, 2020 Va	
	# of Parcels	Assessed Value	% of Total		# of Parcels	Assessed Value	% of Total
1 Vacant Land	34	\$2,224,900.00	0.54%	15A Public Schools	12	\$82,411,800.00	51.04%
2 Residential	2,108	\$332,710,400.00	81.22%	15B Other Schools			0.00%
3A/3B Farm			0.00%	15C Public Property	47	\$18,245,800.00	11.30%
4A Commercial	102	\$55,646,000.00	13.58%	15D Church and Charities	20	\$56,471,100.00	34.97%
4B Industrial			0.00%	15E Cemeteries & Graveyards			0.00%
4C Apartments	11	\$19,051,800.00	4.65%	15F Other Exempt	24	\$4,349,200.00	2.69%
5A/5B Railroad			0.00%				
6A/6B Business Personal Property			0.00%				
Total	2,255	\$409,633,100.00	100.00%	Total	103	\$161,477,900.00	100.00%
Average Ratio (%), Assessed to True	Value	91.22%	l				
Equalized Valuation, Taxable Properti		\$449,060,622.67		Democrate on of Evenent ve			
Equalized valuation, Taxable Property	les	\$449,000,022.07		Percentage of Exempt vs.	20.420/		
T 1// 0 1 / 0	1 1: 2020		0.00	Non-Exempt Properties	39.42%		
Total # of property tax appeals fi	led in 2020	County Tax Board	9.00				
		State Tax Court					
Number of 2020 County Tax Board de	ecisions appealed to Ta	ax Court					
Number of pending property tax appea	als in State Tax Court						
Amount paid out by municipality for ta	ax appeals in 2020		\$11,147.71				
Prior Budget Year's Payn		(PILOT) - 5 Year Exemption	ns/Abatements				
	# of	PILOT		Taxes if Billed in Full			
_	Parcels	Billing/Revenue	Assessed Value	2020 Total Tax Rate			
G Commercial/Industrial Exemption							
I Dwelling Exemption	5		\$45,700.00	\$2,023.14			
J Dwelling Abatement	7		\$129,600.00	\$5,737.35			
K New Dwelling/Conversion Exemption							
L New Dwelling/Conversion Abatement							
N Multiple Dwelling Exemption							
O Multiple Dwelling Abatement							
Total 5 Yr Exemptions/Abatements	12	0.00	175,300.00	7,760.49			
			Sheet UFB	-5			

ASSESSED PROPERTY VALUATIONS - EXEMPT PROPERTY - PROPERTY TAX APPEAL DATA

	US	ER FRIENDLY BUDGET SECTION Long Term Tax Exemptions					
Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions	Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Ta:	Exemptions Prior Budget Year's Payments in Lieu of	Tax (PILOT) - Long Term Tax Exemptions	Prior Budget Year's Payments in Lieu of Tax (PILOT) - Long Term Tax Exemptions			
Type of Project Taxes if Billed Project (use drop-down In Full Name for data entry) PILOT Billing Assessed Value 2020 Total Tax Rate Stratford Source Urban Renewel Commu.Indust. \$122.793.36 \$879.000.00 \$38.913.33	Type of Project Project (use drop-down Name for data entry) PILOT Billing Assessed Value	Taxes if Billed Type of Project In Full Project (use drop-down 2020 Total Tax Rate Name for data entry) PI	Taxes if Billed In Full ILOT Billing Assessed Value 2020 Total Tax Rate	Type of Project Taxes if Billed Project (use drop-down In Full Name for data entry) PILOT Billing Assessed Value 2020 Total Tax Rate			
Suandu Sume Orom Kenwei Comm2/muust. 3122,175.30 3677,000.00 336,715.33	Image: second						
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Total Long Term Exemptions - Column Total 122,793.36 879,000.00 38,913.33 Mark "X" if Grand Total	Total Long Term Exemptions - Column Total \$0.00 \$0.00	\$0.00 Total Long Term Exemptions - Column Total Sheet UFB-6		tal Long Term Exemptions - Column Total \$0.00 \$0.00 \$0.00 stal Long Term Exemptions - GRAND TOTAL \$122,793.36 \$879,000.00 \$38,913.33 Sheet UFB-6C			

USER FRIENDLY BUDGET SECTION BUDGETED PERSONNEL COSTS

Organization / Individuals Eligible for Benefit	# of Full-Time Employees	# of Part-Time Employees	Total Personnel Cost	Base Pay	Overtime and other Compensation	Pension (Estimate)	Health Benefits Net of Cost Share	Employment Taxes and Other Benefits
Governing Body		7.00	33,131.02	\$30,776.61				\$2,354.41
Supervisory Staff (Department Heads & Managers)	4.00	2.00	530,724.37	\$390,347.01	\$8,000.00	\$42,337.82	\$57,574.24	\$32,465.30
Police Officers (Including Superior Officers)	18.00	2.00	2,051,358.32	\$1,553,284.47	\$72,000.00	\$224,884.15	\$174,460.19	\$26,729.51
Fire Fighters (Including Superior Officers)			0.00					
All Other Union Employees not listed above	6.00	2.00	228,884.54	\$163,486.28	\$1,500.00	\$21,858.12	\$28,593.76	\$13,446.38
All Other Non-Union Employees not listed above	1.00	23.00	184,998.67	\$156,402.22		\$6,166.92	\$9,692.75	\$12,736.78
Totals	29.00	36.00	3,029,096.92	\$2,294,296.59	\$81,500.00	\$295,247.01	\$270,320.94	\$87,732.38

Is the Local Government required to comply with NJSA 11A (Civil Service)? - YES or NO

YES

Note - **<u>Base Pav</u>** is the annualized rate of pay to which overtime (if eligible) and/or pension is calculated. Either calculation is fine at the discretion of the Local Unit. Overtime and other compensation is any other item that is charged as a salary and wage expense but not included in Base Pay.

USER FRIENDLY BUDGET SECTION - HEALTH BENEFITS

	Current Year # of	Current Year Annual Cost		Prior Year # of	Prior Year Annual	
	Covered Members	Estimate per	Total Current	Covered Members	Cost per Employee	Total Prior Year
	(Medical & Rx)	Employee	Year Cost	(Medical & Rx)	(Average)	Cost
<u>Active Employees - Health Benefits - Annual Cost</u>						
Single Coverage	7.00	\$10,567.78	\$73,974.46	8.00	\$10,369.94	\$82,959.52
Parent & Child	3.00	\$19,955.76	\$59,867.28	2.00	\$19,497.60	\$38,995.20
Employee & Spouse (or Partner)	2.00	\$22,541.28	\$45,082.56	2.00	\$22,131.84	\$44,263.68
Family	7.00	\$30,938.37	\$216,568.59	7.00	\$30,386.79	\$212,707.53
Employee Cost Sharing Contribution (enter as negative -)			\$95,319.18			(\$98,963.46)
Subtotal	19.00		\$490,812.07	19.00		\$279,962.47
Elected Officials - Health Benefits - Annual Cost						
Single Coverage			\$0.00			\$0.00
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)			\$0.00			\$0.00
Family			\$0.00			\$0.00
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	0.00		\$0.00	0.00		\$0.00
Retirees - Health Benefits - Annual Cost						
Single Coverage	7	\$6,359.76	\$44,518.32	7	\$5,744.28	\$40,209.96
Parent & Child			\$0.00			\$0.00
Employee & Spouse (or Partner)	5	\$12,844.94	\$64,224.70	5	\$10,930.73	\$54,653.65
Family	6	\$26,427.54	\$158,565.24	6	\$22,698.54	\$136,191.24
Employee Cost Sharing Contribution (enter as negative -)						
Subtotal	18.00		\$267,308.26	18.00		\$231,054.85
GRAND TOTAL	37.00		\$758,120.33	37.00		\$511,017.32

Note - other health insurances such as dental and vision are not included in this analysis unless included in the employees total premium. Therefore, the total from this sheet may not agree with the budgeted appropriation.

Is medical coverage provided by the SHBP (Yes or No)? Is prescription drug coverage provided by the SHBP (Yes or No)?

YES	
YES	

USER FRIENDLY BUDGET SECTION ACCUMULATED ABSENCE LIABILITY

Legal basis for benefit (check applicable items)

	(check applicable items)				
	Gross Days of		Approved		Individual
	Accumulated	Dollar Value of Compensated	Labor	Local	Employment
Organization/Individuals Eligible for Benefit	Absence	Absences	Agreement	Ordinance	Agreement
PBA Local 30	601.00	\$82,515.81	Х		
Totals	601.00	\$82,515.81			
Total Funds Reserved					
Total Funds App	ropriated in 2021				

UFB-9 Accumulated Absence Liability

	USER FRIENI	DLY BUDGET SE	ECTION - OUT	STANDING DEBT; PER C	CAPITA AND B	UDGET IMPA	СТ	
	Gross		Net		Current Year	2022	2023	All Additional Future
	Debt	Deductions	Debt		Budget	Budget	Budget	Years' Budgets
					_			
Local School Debt	\$2,805,000.00	\$2,805,000.00	\$0.00	Utility Fund - Principal	\$34,100.00			
Regional School Debt	\$1,186,454.12	\$1,186,454.12	\$0.00	Utility Fund - Interest	\$2,398.60			
				Bond Anticipation Notes - Principal	\$673,539.00			
Utility Fund Debt				Bond Anticipation Notes - Interest	\$45,000.00			
Arts and Culture	\$255,500.00	\$255,500.00	\$0.00	Bonds - Principal				
0			\$0.00	Bonds - Interest				
0			\$0.00	Loans & Other Debt - Principal				
0			\$0.00	Loans & Other Debt - Interest				
0			\$0.00					
0			\$0.00	Total	\$755,037.60	\$0.00	\$0.00	\$0.00
Municipal Purposes					_			
Debt Authorized			\$0.00	Total Principal	\$707,639.00	\$0.00	\$0.00	\$0.00
Notes Outstanding	\$3,422,347.25		\$3,422,347.25	Total Interest	\$47,398.60	\$0.00	\$0.00	\$0.00
Bonds Outstanding			\$0.00	% of Total Current Year Budget	10.04%			
Loans and Other Debt			\$0.00					
				Description		Debt Not Lis	sted Above	
Total (Current Year)	\$7,669,301.37	\$4,246,954.12	\$3,422,347.25	Total Guarantees - Governmental				
	•			Total Guarantees - Other				
				Total Capital/Equipment Leases				
Population (2010 census)	7,040			Total Other				
=								
Per Capita Gross Debt	\$1,089.39			Bond Rating	Moody's	Standard & Poors	Fitch	
= Per Capita Net Debt	\$486.13			Rating	-			
=				Year of Last Rating				
3 Yr. Average Property Valuation		\$442,919,609.67						1
5 1 7	=	. , . ,		Mark "X" if Municipality has	no bond rating	X		
Net Debt as % of 3 Year Avg Propert	y Valuation	0.77%		¥ V	8			
	-			Sheet UFB-10				

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

Providing or Receiving Services?	Providing Services To/Receiving Services From	Type of Shared Service Provided	Notes (Enter more specifics if needed)	Begin Date	End Date	Amount to be Received/Paid
Receiving	Borough of Magnolia	Trash Collection		6/1/2005		\$272,460.72

USER FRIENDLY BUDGET SECTION - SHARED SERVICES PROVIDED AND RECEIVED

Providing or Receiving Services?	Providing Services To/Receiving Services From	Type of Shared Service Provided	Notes (Enter more specifics if needed)	Begin Date	End Date	Amount to be Received/Paid

USER FRIENDLY BUDGET SECTION - LIST OF AUTHORITIES AND FIRE DISTRICTS

Please set forth below the names of all authorities and fire districts that serve your municipality

USER FRIENDLY BUDGET SECTION - Notes

(Press ALT-Enter to go to a new line in each cell)

(Press ALT-Enter to go to a new line in each cell)	